

OVERVIEW AND SCRUTINY PERFORMANCE AND VALUE FOR MONEY SELECT COMMITTEE
Overview & Scrutiny Committee
Agenda

Date Thursday 7 November 2019

Time 6.00 pm

Venue Crompton Suite, Civic Centre, Oldham, West Street, Oldham, OL1 1NL

- Notes
1. DECLARATIONS OF INTEREST- If a Member requires advice on any item involving a possible declaration of interest which could affect his/her ability to speak and/or vote he/she is advised to contact Paul Entwistle or Mark Hardman at least 24 hours in advance of the meeting.
 2. CONTACT OFFICER for this agenda is Mark Hardman Tel. 0161 770 5151 or email Constitutional.Services@oldham.gov.uk
 3. PUBLIC QUESTIONS - Any Member of the public wishing to ask a question at the above meeting can do so only if a written copy of the question is submitted to the contact officer by 12 noon on Monday, 4 November 2019.
 4. FILMING - The Council, members of the public and the press may record / film / photograph or broadcast this meeting when the public and the press are not lawfully excluded. Any member of the public who attends a meeting and objects to being filmed should advise the Constitutional Services Officer who will instruct that they are not included in the filming.

Please note that anyone using recording equipment both audio and visual will not be permitted to leave the equipment in the room where a private meeting is held.

Recording and reporting the Council's meetings is subject to the law including the law of defamation, the Human Rights Act, the Data Protection Act and the law on public order offences.

MEMBERSHIP OF THE OVERVIEW AND SCRUTINY PERFORMANCE AND VALUE FOR MONEY SELECT COMMITTEE
Councillors Ahmad (Chair), Phythian, Stretton, Williamson, Byrne, Haque, Hulme and J Larkin

Item No

- 1 Apologies For Absence
- 2 Urgent Business
Urgent business, if any, introduced by the Chair
- 3 Declarations of Interest
To Receive Declarations of Interest in any Contract or matter to be discussed at the meeting.
- 4 Minutes of the last meeting (Pages 1 - 8)
The Minutes of the meeting of the Overview and Scrutiny Performance and Value For Money Select Committee held on 3rd October 2019 are attached for approval.
- 5 Public Question Time
To receive Questions from the Public, in accordance with the Council's Constitution.
- 6 Overview and Scrutiny Board (Pages 9 - 16)
The minutes of the meeting of the Overview and Scrutiny Board held on 10th September 2019 are attached for noting.
- 7 Greater Manchester Combined Authority Corporate Issues and Reform Overview and Scrutiny Committee (Pages 17 - 26)
The minutes of the meeting of the Greater Manchester Combined Authority Corporate Issues and Reform Overview and Scrutiny Committee held on 17th September 2019 are attached for noting.
- 8 Minutes of the Greater Manchester Combined Authority Economy, Business Growth and Skills Overview and Scrutiny Committee (Pages 27 - 38)
The minutes of the meeting of the Greater Manchester Combined Authority Economy, Business Growth and Skills Overview and Scrutiny Committee held on 13th September 2019 are attached for noting.
- 9 Key Decision Document (Pages 39 - 58)
The latest Key Decision Document published on 18th October 2019 is attached for consideration of issues and for noting.
- 10 Work Programme (Pages 59 - 66)

11 Exclusion of Press and Public

That, in accordance with Section 100A(4) of the Local Government Act 1972, the press and public be excluded from the meeting for the following items of business on the grounds that they contain exempt information under paragraph 3 of Part 1 of Schedule 12A of the Act, and it would not, on balance, be in the public interest to disclose the reports.

12 Levy Allocation Methodology Agreement (Pages 67 - 92)

13 Regeneration Programme (Pages 93 - 94)

The Select Committee will receive a presentation providing an update on the Regeneration Programme for the Borough.

This page is intentionally left blank

OVERVIEW AND SCRUTINY PERFORMANCE AND VALUE FOR MONEY

SELECT COMMITTEE

03/10/2019 at 6.00 pm



Oldham
Council

Present: Councillor Ahmad (Chair)
Councillors Phythian, Stretton, Williamson, Haque and Hulme

Also in Attendance:

Mark Stenson	Head of Corporate Governance
Andy Cooper	Senior Finance Manager
Glenn Dale	Head of Environmental Services
Merlin Joseph	Interim Director of Childrens Services
Lori Hughes	Constitutional Services

1 **APOLOGIES FOR ABSENCE**

Apologies were received from Councillor Byrne.

2 **URGENT BUSINESS**

There were no items of urgent business received.

3 **DECLARATIONS OF INTEREST**

There were no declarations of interest received.

4 **PUBLIC QUESTION TIME**

There were no public questions received.

5 **MINUTES OF THE PREVIOUS MEETING**

RESOLVED that the minutes of the Overview and Scrutiny Performance and Value for Money Select Committee held on 22nd August 2019 be approved as a correct record.

6 **MINUTES OF THE GREATER MANCHESTER COMBINED AUTHORITY (GMCA) ECONOMY, BUSINESS GROWTH AND SKILLS SCRUTINY COMMITTEE**

RESOLVED that the minutes of the GMCA Economy, Business Growth and Skills Scrutiny meeting held on 12th July 2019 be noted.

7 **MINUTES OF THE GREATER MANCHESTER COMBINED AUTHORITY (GMCA) CORPORATE ISSUES AND REFORM OVERVIEW AND SCRUTINY COMMITTEE**

RESOLVED that the minutes of the GMCA Corporate Issues and Reform Overview and Scrutiny Committee meeting held on 16th July 2019 be noted.

8 **MINUTES OF THE GREATER MANCHESTER COMBINED AUTHORITY (GMCA) HOUSING, PLANNING AND ENVIRONMENT OVERVIEW AND SCRUTINY COMMITTEE**

RESOLVED that the minutes of the GMCA Housing, Planning and Environment Overview and Scrutiny Committee meeting held on 11th July 2019 be noted.

9 **CHILDREN'S SERVICES - OFSTED: REVIEW OF PERFORMANCE RELATED INFORMATION**

The Select Committee gave consideration to a report which provided an overview of the operational and financial performance of Children's Social Care following Ofsted's Inspection of Local Authority Children's Services (ILACS) early in 2019. The findings judged that the authority 'Required Improvement to be Good' across the board in each of the four main assessment criteria. The report focused on the financial investment in Children's Social Care, the current financial position, targeted management actions which supported the implementation of the Children's Social Care Improvement Plan and performance update.

The report recognised that Oldham had an accurate evaluation of social work practice and had well developed plans to transform services secured through a structural investment plan and the pending implementation of a new operating model.

The ILACS mandated the Local Authority created an improvement plan which addressed the key areas highlighted as requiring improvement which culminated in August with Ofsted approval of the Children's Social Care Improvement Plan 2019-2021. The plan, identified individual task and finish activities across the following themes which were tracked within clearly defined governance arrangements:

- Workforce
- Quality of Practice
- Partnerships
- Delivery
- Commissioning
- Assurance

The plan had been backed with significant financial investment in Children's Social Care to address demand and the rising cost of the provision of the full range of services together with additional investment to create an infrastructure that would support the recommendations within the plan.

There had been a dramatic increase in the cost base of Children's Social Care over the last three financial years. The majority of the use of reserves in 2018/19 had supported two short term investments initiatives to facilitate the implementation of the Children's Services Operating Model and Structural Resources Plan in 2019/20. The report detailed the allocation and use of resources to support spending pressures. Areas of overspend and underspend were detailed in the report as well as targeted management actions. Progress towards the implementation of the Improvement Plan, together with financial updates and progress against key indicators, were managed by the Children's Change Board.

A Financial Recovery Group had been established with an associated action plan developed to track any overspending activity across Children's Services. The report highlighted:

- Proactive management activity
- Effort to reduce Out of Borough placements

- Review of spending in the Children with Disabilities and Placement Teams
- Review of Semi-Independence Units
- Review of Costs of the Regional Adoption Agency
- Use of in-house legal provision; and
- Review of operational working arrangements.

Performance related information was highlighted in the report. The report noted that there had been a decrease in demand experienced across a range of key performance areas. Members were informed that where children had been in long-term foster care the carers were being encourage to undertake special guardianship. The number of caseloads per social worker had reduced .

Members referred to the continued overspend in previous years and were informed of measuring being take to address the issue.

The report outlined the current financial position, pressures, underspend and investment along with management actions in place. Members were informed about the work of the Financial Recovery Group, new operating model, recruitment being undertaken. The majority of team managers were now permanent staff and by the end of March 2020 it was anticipated that the workforce would be in a good place. Morale was high. The use of agency staff has reduced, there had been investment in learning and development as well as new accommodation at Met Place. The number of out-of-borough placements was being reduced. Member were informed about the challenge around the Regional Adoption Agency.

Members sought clarification on the Regional Adoption Agency overspend as it had been put into place to save money. It was clarified that there was not an overspend but as the local authority did not manage the budget the income of 'selling' adopters that previously came to the local authority went to the RAA. For the first two years it has been agreed that the Agency would retain any income generated to develop support for the authorities. The RAA had been unable place some children and the local authority had been asked to fund the placement. Going forward surplus would be split across the local authorities.

Members sought clarification if the number of referrals going down was sustainable. Members were informed that this was being taken with caution. The Early Help offer was being developed and likely to reduce demand. The police were implementing a new system which could cause an upsurge in referrals but this was being monitored.

Members asked about the spike in referrals at the beginning of the calendar year and were informed that this could be related to Ofsted and also schools returning after the school holidays with new issues and contacts being made to the local authority.

Members referred to out-of-borough placements and were informed that officers reviewed requests for placements whether they be in-house or out of borough and bear in mind so as not to cause disruption. Work was ongoing on the development of an in-house fostering service and the residential estate being redesigned to have wrap-around services. A number of out-of-borough placements were therapeutic placements. Members were also informed of work with the Virtual School and education provision within a home setting.

Members asked what the service required to become good and then outstanding. Members were informed that to become 'Good' was not just linked to finance but also investment in developing a fit-for-purpose structure.

The following was highlighted to members:

- A new operating model was in place;
- A learning suite developed with a focus on quality;
- A unit undertaking audit activity which included casework and management of caseloads;
- Ensuring procedures were up to date;
- Emerging issues and risks in terms of performance data addressed;
- Work with Stockport Council, who were assessed as Good, and were partners in practice. Best practice was reviewed at other councils.
- The authority did well in educational attainment in Children Looked After.

Capacity and support to social workers was important; team managers were in place, the pan of control had been reduced, a stable skilled workforce would achieve a good outcome. The improvement plan had been signed off within any amendment to be made and would be tested in further inspections. There would be a full inspection in three years but there would be focussed visits in-between.

Members asked that the financial position be kept under review and that a further report be brought back in six months.

RESOLVED that:

1. The report on the operation and financial information related to the Children's Ofsted inspection be noted.
2. The financial position be kept under review and a further report be brought back to the Select Committee in six months.

NOTE: Councillor Phythian left the meeting during this item.

The Select Committee gave consideration to a report which detailed progress on the additional investment to the Street Cleansing Services Clean Street Initiative had made.



Oldham's long-term strategy to tackle fly-tipping and littering recognised that people's behaviour was strongly influenced by a range of factors in their immediate environment and unconscious thought. The approach was designed around clear messaging and information followed by intervention and enforcement. To support this approach, whilst tackling known flytipping hotspots, a proposal had been developed and resources identified to:

- Increase the number of dandy cart operators by 19 to taken on the responsibility in high-density areas and give a high level of visibility to the local community;
- The proposed dandy cart resource would be supported by an additional mobile team to ensure that any collected would be removed in a timely and efficient manner; and
- Enhance the enforcement resource by increasing the number of enforcement officers by three.

Recruitment had taken place and the majority of staff employed were taken from within Oldham Borough through a close working relationship with Get Oldham Working. The roles of the staff included the emptying of public litter bins, fly-tipping removal, routed street cleansing and dedicated area-based teams. The additional staff had complemented the existing workforce and enabled the service to have a more flexible and proactive approach covering 7 days a week. The staff were allocated to areas so they were known in their areas. This had received positive feedback which included submissions to the Council's TOP Awards by members of the public. Members were informed of changes to working whereby enforcement officers, where able, when collecting evidence removed the flytipping. Members were also informed of work with community groups and funding allocated through the Green Dividend.

An independent audit undertaken by Tidy Britain on behalf of the Department for Environment, Food & Rural Affairs had credited Oldham with a 'Passing Grade'. The result showed that the investment made had taken the Borough to a standard that was national recognised. The Government had requested details on the approach as they examined examples of good practice.

There had been an increase of 211 formal legal enforcement actions since the introduction of additional enforcement staff when compared with the same period in the previous year. Increased enforcement activity brought in additional income and also sent a strong message that the Council was serious about litter, issue fixed penalty notices and ultimately prosecutions.

Cabinet agreed in September 2019 to the introduction of a Fixed Penalty Notice for the specific offence of fly tipping and one for a 'duty of care' offence. These penalty notices were fixed at £400, which was the maximum allowed by legislation.

Members asked about encouraging residents to recycle, information and bins for rented properties. Members were informed that this area did not fall under the Street Cleansing but that work did take place with newcomers including regular literature. There was a transient population in some areas of the borough so the messages would need to be repeated as well as engagement with residents and education with children.

Members asked about unadopted alleyways and were informed that these were effectively the responsibility of residents. There were large areas in town with back to back terraces.

Members commended the service for the work with Get Oldham Working and asked about an apprenticeship approach. Members were informed that this approach had been in place since 1995. There was also a training programme in place to gain the various levels and proceed to full-time positions.

Members asked how people could be educated not to litter. Members were informed of work about recycling in schools through assemblies and smaller groups.

RESOLVED that the report and the improvements made with the additional street clean investment be noted.

11

**REVIEW OF FINANCIAL PERFORMANCE - QUARTER 1:
REVENUE MONITOR AND CAPITAL INVESTMENT
PROGRAMME 2019/20**

The Select Committee were provided with an update on the Council's 2019/20 forecast revenue position and the financial position of the capital programme as at 30 June 2019 (Quarter 1) together with the revised capital programme 2019/24 as outlined in the report.

The current forecast revenue position for 2019/20 was a projected deficit variance of £3.805m after allowing for approved and pending transfers to and from reserves. The most significant areas of concern were People and Place, Children's Services and Community Services & Adult Social Care. Action was being taken and would continue for the remainder of the financial year to address variances and take mitigating action as detailed in the report. The overall position was to a limited extent being managed by offsetting favourable variances. Projects were detailed at Annex 1 to the report.

As the financial monitoring report reflected the financial position at Quarter 1, it could be regarded as an early warning of the potential year end position if no corrective action was taken. However, management action had been initiated across all service areas to review and challenge planned expenditure and maximise income. It was anticipated that by the year end, the outturn would be closed to a balanced position and this should be demonstrated in Quarter 2 which would be presented to Cabinet in December and to the Select Committee early in 2020.

Information on the Quarter 1 position for the Dedicated Schools Grant (DSG), Housing Revenue Account (HRA) and Collection Fund was outlined in the report. There were currently no significant issues of concern in relation to the HRA, however, the Collection Fund was forecasting an in-year deficit of £480k. The DSG continued to be an area which was faced a financial challenge with a projected deficit increase in 2019/20. Action was being taken with the aim of reducing the cumulative deficit and the DSG brought towards a balanced position.

The report also outlined the most up-to-date capital spending positions for 2019/24 for approved schemes. It was noted that the revised capital programme budget was £77.143m at the close of Quarter 1, a net decrease of £10.346m from the original budget of £84.332m. Actual expenditure to 30 June 2019 was £6.297m (8.16% of the forecast outturn). It was probable that the forecast position would continue to change before the year end with additional re-profiling into future years.

An overview of variances in four key services areas was outlined in the report which included wage related pressures, corporate landlord pressures, traded services and community care. There were additional pressures highlighted related to the Dedicated Schools Grant (DSG). Due to the severity of the deficit, a recovery plan had been submitted to the Department for Education. It was unclear what the amounts in the settlement mean at a local level at this point. Management actions and monitoring were in place.

Members commented on the deficit this early in the year. Areas of concern could be reviewed by the Select Committee to address concerns with the relevant members and officers. Education and Adult Services were highlighted.

Members commented that it needed to be recognised that half of the Council's budget had been removed over recent years. The local authority had to set the budget not based on what ought to be spent but based on the amount available to spend. In many cases members and officers were being put into a difficult position to set a budget on the funding available and not what was needed.

Members asked about the pressure from Brexit on adult social care providers. Members were informed that Oldham had a lot of small local providers and contingencies were in place. The settlement did contained funding for adult social care which included the Better Care Fund. Monday had been ringfenced for 2020/21 and there was flexibility in the budget. The authority had the added benefit with MioCare. The continued and additional funding for the Joint Social Care Grant was available to both adults and children.

Members were also advised on the position of the capital grant.

RESOLVED that:

1. The Revenue Budget Monitoring Report 2019/20 Quarter 1 – June 2019 and associated appendices be noted.
2. The Capital Investment Programme Report 2019/20 Quarter 1 – June 2019 and associated appendices be noted.

12 **CORPORATE PERFORMANCE REPORT - JUNE 2019**

The Select Committee gave consideration to the Corporate Performance Report for Quarter 1 2019/20.

RESOLVED that the Corporate Performance Report be noted.

13 **PERFORMANCE AND VALUE FOR MONEY SELECT COMMITTEE WORK PROGRAMME**

The Select Committee gave consideration to the Overview and Scrutiny Performance and Value for Money Select Committee Work Programme for 2019/20.

It was suggested that upon receipt of the SEND Inspection outcomes that a report be brought to the Select Committee on improvements. Members also suggested a report reviewing the Regional Adoption Agency be brought to a future meeting. Members noted that a report on the Value For Money on Health Transformation was due to a future meeting and there would be no Administration Budget Proposals presented to the next meeting.

RESOLVED that:

1. The Overview and Scrutiny Performance and Value for Money Select Committee Work Programme for 2019/20 be noted.
2. A report be scheduled on the SEND Inspection be provided to a future meeting.
3. A report on the Regional Adoption Agency be provided to a future meeting.

14 **KEY DECISION DOCUMENT**

The Select Committee gave consideration to the Key Decision Document which had been published on 20th September 2019.

RESOLVED that the Council's Key Decision Document be noted.

15 **DATE AND TIME OF NEXT MEETING**

RESOLVED that the date and time of the next meeting of the Select Committee to be held on Thursday, 7th November 2019 at 6.00 p.m. be noted.

The meeting started at 6.00 pm and ended at 7.28 pm

OVERVIEW AND SCRUTINY PERFORMANCE AND VALUE FOR MONEY

SELECT COMMITTEE

03/10/2019 at 6.00 pm



Oldham
Council

Present: Councillor Ahmad (Chair)
Councillors Phythian, Stretton, Williamson, Haque and Hulme

Also in Attendance:

Mark Stenson	Head of Corporate Governance
Andy Cooper	Senior Finance Manager
Glenn Dale	Head of Environmental Services
Merlin Joseph	Interim Director of Childrens Services
Lori Hughes	Constitutional Services

1 **APOLOGIES FOR ABSENCE**

Apologies were received from Councillor Byrne.

2 **URGENT BUSINESS**

There were no items of urgent business received.

3 **DECLARATIONS OF INTEREST**

There were no declarations of interest received.

4 **PUBLIC QUESTION TIME**

There were no public questions received.

5 **MINUTES OF THE PREVIOUS MEETING**

RESOLVED that the minutes of the Overview and Scrutiny Performance and Value for Money Select Committee held on 22nd August 2019 be approved as a correct record.

6 **MINUTES OF THE GREATER MANCHESTER COMBINED
AUTHORITY (GMCA) ECONOMY, BUSINESS GROWTH
AND SKILLS SCRUTINY COMMITTEE**

RESOLVED that the minutes of the GMCA Economy, Business Growth and Skills Scrutiny meeting held on 12th July 2019 be noted.

7 **MINUTES OF THE GREATER MANCHESTER COMBINED
AUTHORITY (GMCA) CORPORATE ISSUES AND REFORM
OVERVIEW AND SCRUTINY COMMITTEE**

RESOLVED that the minutes of the GMCA Corporate Issues and Reform Overview and Scrutiny Committee meeting held on 16th July 2019 be noted.

8 **MINUTES OF THE GREATER MANCHESTER COMBINED
AUTHORITY (GMCA) HOUSING, PLANNING AND
ENVIRONMENT OVERVIEW AND SCRUTINY COMMITTEE**

RESOLVED that the minutes of the GMCA Housing, Planning and Environment Overview and Scrutiny Committee meeting held on 11th July 2019 be noted.

9 **CHILDREN'S SERVICES - OFSTED: REVIEW OF
PERFORMANCE RELATED INFORMATION**

The Select Committee gave consideration to a report which provided an overview of the operational and financial performance of Children's Social Care following Ofsted's Inspection of Local Authority Children's Services (ILACS) early in 2019. The findings judged that the authority 'Required Improvement to be Good' across the board in each of the four main assessment criteria. The report focused on the financial investment in Children's Social Care, the current financial position, targeted management actions which supported the implementation of the Children's Social Care Improvement Plan and performance update.

The report recognised that Oldham had an accurate evaluation of social work practice and had well developed plans to transform services secured through a structural investment plan and the pending implementation of a new operating model.

The ILACS mandated the Local Authority created an improvement plan which addressed the key areas highlighted as requiring improvement which culminated in August with Ofsted approval of the Children's Social Care Improvement Plan 2019-2021. The plan, identified individual task and finish activities across the following themes which were tracked within clearly defined governance arrangements:

- Workforce
- Quality of Practice
- Partnerships
- Delivery
- Commissioning
- Assurance

The plan had been backed with significant financial investment in Children's Social Care to address demand and the rising cost of the provision of the full range of services together with additional investment to create an infrastructure that would support the recommendations within the plan.

There had been a dramatic increase in the cost base of Children's Social Care over the last three financial years. The majority of the use of reserves in 2018/19 had supported two short term investments initiatives to facilitate the implementation of the Children's Services Operating Model and Structural Resources Plan in 2019/20. The report detailed the allocation and use of resources to support spending pressures. Areas of overspend and underspend were detailed in the report as well as targeted management actions. Progress towards the implementation of the Improvement Plan, together with financial updates and progress against key indicators, were managed by the Children's Change Board.

A Financial Recovery Group had been established with an associated action plan developed to track any overspending activity across Children's Services. The report highlighted:

- Proactive management activity
- Effort to reduce Out of Borough placements

- Review of spending in the Children with Disabilities and Placement Teams
- Review of Semi-Independence Units
- Review of Costs of the Regional Adoption Agency
- Use of in-house legal provision; and
- Review of operational working arrangements.

Performance related information was highlighted in the report. The report noted that there had been a decrease in demand experienced across a range of key performance areas. Members were informed that where children had been in long-term foster care the carers were being encourage to undertake special guardianship. The number of caseloads per social worker had reduced .

Members referred to the continued overspend in previous years and were informed of measuring being take to address the issue.

The report outlined the current financial position, pressures, underspend and investment along with management actions in place. Members were informed about the work of the Financial Recovery Group, new operating model, recruitment being undertaken. The majority of team managers were now permanent staff and by the end of March 2020 it was anticipated that the workforce would be in a good place. Morale was high. The use of agency staff has reduced, there had been investment in learning and development as well as new accommodation at Met Place. The number of out-of-borough placements was being reduced. Member were informed about the challenge around the Regional Adoption Agency.

Members sought clarification on the Regional Adoption Agency overspend as it had been put into place to save money. It was clarified that there was not an overspend but as the local authority did not manage the budget the income of 'selling' adopters that previously came to the local authority went to the RAA. For the first two years it has been agreed that the Agency would retain any income generated to develop support for the authorities. The RAA had been unable place some children and the local authority had been asked to fund the placement. Going forward surplus would be split across the local authorities.

Members sought clarification if the number of referrals going down was sustainable. Members were informed that this was being taken with caution. The Early Help offer was being developed and likely to reduce demand. The police were implementing a new system which could cause an upsurge in referrals but this was being monitored.

Members asked about the spike in referrals at the beginning of the calendar year and were informed that this could be related to Ofsted and also schools returning after the school holidays with new issues and contacts being made to the local authority.

Members referred to out-of-borough placements and were informed that officers reviewed requests for placements whether they be in-house or out of borough and bear in mind so as not to cause disruption. Work was ongoing on the development of an in-house fostering service and the residential estate being redesigned to have wrap-around services. A number of out-of-borough placements were therapeutic placements. Members were also informed of work with the Virtual School and education provision within a home setting.

Members asked what the service required to become good and then outstanding. Members were informed that to become 'Good' was not just linked to finance but also investment in developing a fit-for-purpose structure.

The following was highlighted to members:

- A new operating model was in place;
- A learning suite developed with a focus on quality;
- A unit undertaking audit activity which included casework and management of caseloads;
- Ensuring procedures were up to date;
- Emerging issues and risks in terms of performance data addressed;
- Work with Stockport Council, who were assessed as Good, and were partners in practice. Best practice was reviewed at other councils.
- The authority did well in educational attainment in Children Looked After.

Capacity and support to social workers was important; team managers were in place, the pan of control had been reduced, a stable skilled workforce would achieve a good outcome. The improvement plan had been signed off within any amendment to be made and would be tested in further inspections. There would be a full inspection in three years but there would be focussed visits in-between.

Members asked that the financial position be kept under review and that a further report be brought back in six months.

RESOLVED that:

1. The report on the operation and financial information related to the Children's Ofsted inspection be noted.
2. The financial position be kept under review and a further report be brought back to the Select Committee in six months.

NOTE: Councillor Phythian left the meeting during this item.

The Select Committee gave consideration to a report which detailed progress on the additional investment to the Street Cleansing Services Clean Street Initiative had made.



Oldham's long-term strategy to tackle fly-tipping and littering recognised that people's behaviour was strongly influenced by a range of factors in their immediate environment and unconscious thought. The approach was designed around clear messaging and information followed by intervention and enforcement. To support this approach, whilst tackling known flytipping hotspots, a proposal had been developed and resources identified to:

- Increase the number of dandy cart operators by 19 to taken on the responsibility in high-density areas and give a high level of visibility to the local community;
- The proposed dandy cart resource would be supported by an additional mobile team to ensure that any collected would be removed in a timely and efficient manner; and
- Enhance the enforcement resource by increasing the number of enforcement officers by three.

Recruitment had taken place and the majority of staff employed were taken from within Oldham Borough through a close working relationship with Get Oldham Working. The roles of the staff included the emptying of public litter bins, fly-tipping removal, routed street cleansing and dedicated area-based teams. The additional staff had complemented the existing workforce and enabled the service to have a more flexible and proactive approach covering 7 days a week. The staff were allocated to areas so they were known in their areas. This had received positive feedback which included submissions to the Council's TOP Awards by members of the public. Members were informed of changes to working whereby enforcement officers, where able, when collecting evidence removed the flytipping. Members were also informed of work with community groups and funding allocated through the Green Dividend.

An independent audit undertaken by Tidy Britain on behalf of the Department for Environment, Food & Rural Affairs had credited Oldham with a 'Passing Grade'. The result showed that the investment made had taken the Borough to a standard that was national recognised. The Government had requested details on the approach as they examined examples of good practice.

There had been an increase of 211 formal legal enforcement actions since the introduction of additional enforcement staff when compared with the same period in the previous year. Increased enforcement activity brought in additional income and also sent a strong message that the Council was serious about litter, issue fixed penalty notices and ultimately prosecutions.

Cabinet agreed in September 2019 to the introduction of a Fixed Penalty Notice for the specific offence of fly tipping and one for a 'duty of care' offence. These penalty notices were fixed at £400, which was the maximum allowed by legislation.

Members asked about encouraging residents to recycle, information and bins for rented properties. Members were informed that this area did not fall under the Street Cleansing but that work did take place with newcomers including regular literature. There was a transient population in some areas of the borough so the messages would need to be repeated as well as engagement with residents and education with children.

Members asked about unadopted alleyways and were informed that these were effectively the responsibility of residents. There were large areas in town with back to back terraces.

Members commended the service for the work with Get Oldham Working and asked about an apprenticeship approach. Members were informed that this approach had been in place since 1995. There was also a training programme in place to gain the various levels and proceed to full-time positions.

Members asked how people could be educated not to litter. Members were informed of work about recycling in schools through assemblies and smaller groups.

RESOLVED that the report and the improvements made with the additional street clean investment be noted.

11

**REVIEW OF FINANCIAL PERFORMANCE - QUARTER 1:
REVENUE MONITOR AND CAPITAL INVESTMENT
PROGRAMME 2019/20**

The Select Committee were provided with an update on the Council's 2019/20 forecast revenue position and the financial position of the capital programme as at 30 June 2019 (Quarter 1) together with the revised capital programme 2019/24 as outlined in the report.

The current forecast revenue position for 2019/20 was a projected deficit variance of £3.805m after allowing for approved and pending transfers to and from reserves. The most significant areas of concern were People and Place, Children's Services and Community Services & Adult Social Care. Action was being taken and would continue for the remainder of the financial year to address variances and take mitigating action as detailed in the report. The overall position was to a limited extent being managed by offsetting favourable variances. Projects were detailed at Annex 1 to the report.

As the financial monitoring report reflected the financial position at Quarter 1, it could be regarded as an early warning of the potential year end position if no corrective action was taken. However, management action had been initiated across all service areas to review and challenge planned expenditure and maximise income. It was anticipated that by the year end, the outturn would be closed to a balanced position and this should be demonstrated in Quarter 2 which would be presented to Cabinet in December and to the Select Committee early in 2020.

Information on the Quarter 1 position for the Dedicated Schools Grant (DSG), Housing Revenue Account (HRA) and Collection Fund was outlined in the report. There were currently no significant issues of concern in relation to the HRA, however, the Collection Fund was forecasting an in-year deficit of £480k. The DSG continued to be an area which was faced a financial challenge with a projected deficit increase in 2019/20. Action was being taken with the aim of reducing the cumulative deficit and the DSG brought towards a balanced position.

The report also outlined the most up-to-date capital spending positions for 2019/24 for approved schemes. It was noted that the revised capital programme budget was £77.143m at the close of Quarter 1, a net decrease of £10.346m from the original budget of £84.332m. Actual expenditure to 30 June 2019 was £6.297m (8.16% of the forecast outturn). It was probable that the forecast position would continue to change before the year end with additional re-profiling into future years.

An overview of variances in four key services areas was outlined in the report which included wage related pressures, corporate landlord pressures, traded services and community care. There were additional pressures highlighted related to the Dedicated Schools Grant (DSG). Due to the severity of the deficit, a recovery plan had been submitted to the Department for Education. It was unclear what the amounts in the settlement mean at a local level at this point. Management actions and monitoring were in place.

Members commented on the deficit this early in the year. Areas of concern could be reviewed by the Select Committee to address concerns with the relevant members and officers. Education and Adult Services were highlighted.

Members commented that it needed to be recognised that half of the Council's budget had been removed over recent years. The local authority had to set the budget not based on what ought to be spent but based on the amount available to spend. In many cases members and officers were being put into a difficult position to set a budget on the funding available and not what was needed.

Members asked about the pressure from Brexit on adult social care providers. Members were informed that Oldham had a lot of small local providers and contingencies were in place. The settlement did contained funding for adult social care which included the Better Care Fund. Monday had been ringfenced for 2020/21 and there was flexibility in the budget. The authority had the added benefit with MioCare. The continued and additional funding for the Joint Social Care Grant was available to both adults and children.

Members were also advised on the position of the capital grant.

RESOLVED that:

1. The Revenue Budget Monitoring Report 2019/20 Quarter 1 – June 2019 and associated appendices be noted.
2. The Capital Investment Programme Report 2019/20 Quarter 1 – June 2019 and associated appendices be noted.

12 **CORPORATE PERFORMANCE REPORT - JUNE 2019**

The Select Committee gave consideration to the Corporate Performance Report for Quarter 1 2019/20.

RESOLVED that the Corporate Performance Report be noted.

13 **PERFORMANCE AND VALUE FOR MONEY SELECT COMMITTEE WORK PROGRAMME**

The Select Committee gave consideration to the Overview and Scrutiny Performance and Value for Money Select Committee Work Programme for 2019/20.

It was suggested that upon receipt of the SEND Inspection outcomes that a report be brought to the Select Committee on improvements. Members also suggested a report reviewing the Regional Adoption Agency be brought to a future meeting. Members noted that a report on the Value For Money on Health Transformation was due to a future meeting and there would be no Administration Budget Proposals presented to the next meeting.

RESOLVED that:

1. The Overview and Scrutiny Performance and Value for Money Select Committee Work Programme for 2019/20 be noted.
2. A report be scheduled on the SEND Inspection be provided to a future meeting.
3. A report on the Regional Adoption Agency be provided to a future meeting.

14 **KEY DECISION DOCUMENT**

The Select Committee gave consideration to the Key Decision Document which had been published on 20th September 2019.

RESOLVED that the Council's Key Decision Document be noted.

15 **DATE AND TIME OF NEXT MEETING**

RESOLVED that the date and time of the next meeting of the Select Committee to be held on Thursday, 7th November 2019 at 6.00 p.m. be noted.

The meeting started at 6.00 pm and ended at 7.28 pm

Agenda Item 7

**GREATER MANCHESTER COMBINED AUTHORITY (GMCA)
CORPORATE ISSUES AND REFORM OVERVIEW AND SCRUTINY COMMITTEE
17 SEPTEMBER 2019 AT 6.00PM AT GMCA OFFICES**

Present: Councillor Tim Pickstone (Bury) (in the Chair)
Bolton: Councillor Bob Allen
Bury: Councillor Stella Smith
Manchester: Councillor Ben Clay
Oldham: Councillor Colin McLaren
Rochdale: Councillor Kallum Nolan
Salford: Councillor David Jolley
Salford: Councillor Tanya Burch
Stockport: Councillor Dena Ryness
Tameside: Councillor Teresa Smith
Trafford: Councillor Anne Duffield
Trafford: Councillor Dave Morgan
Wigan: Councillor Joanne Marshall

In attendance

GMFRS Jim Wallace, Chief Fire Officer
Dawn Docx, Deputy Chief Fire Officer
Tony Hunter, Assistant Chief Fire Officer
Dawn Royle,

GMCA Kevin Lee, Director Mayor's Office
Andrew Lightfoot, Deputy Chief Executive
Jane Forrest, Assistant Director, Reform
Dave Kelly,
Smyth Harper, Head of News and Media
Joanne Heron, Statutory Scrutiny Officer
Jamie Fallon, Governance and Scrutiny Officer

Rochdale Council Mark Widdup, Executive Director

CI21/19 APOLOGIES FOR ABSENCE

Apologies for absence were received from Councillors Chris Goodwin (Oldham), John McGahan (Stockport), and Richard Paver (GMCA Treasurer).

Kallum Nolan left the meeting at 7.15pm.

CI22/19 CHAIRS ANNOUNCEMENTS AND URGENT BUSINESS

The Chair reminded Members that a number of their annual GMCA Register of Interest Form's were still outstanding.

Members were advised that moving forwards the GMCA would be publishing its meeting papers via Modern.gov, enabling a paperless and more modern approach. The Chair reminded Members to provide the device information requested as soon as possible so that they can be issued with a username and password.

It was noted that up to six Members of the Committee attended a budget training on 13 August 2019, which was hosted by Richard Paver, GMCA Treasurer. The session focussed on helping Members better scrutinise the budget setting process and was well received. The Committee considered whether they could benefit from a further training session in advance of the budget setting process, in particularly for those who were unable to attend. It was agreed that Officers would seek to identify a further date to be held prior to a future committee meeting (in October or November at 5-6pm)

The Chair informed the Committee that the Scrutiny Chairs had recently met with the Mayor to consider how the scrutiny committees could make a meaningful impact. As a result, it was recommended that the committees should, as appropriate, make recommendations formerly to the GMCA and request feedback. It was also agreed that the committees should consider developing a small number of focussed scrutiny working groups, to address cross cutting themes such as bus reform. It was noted that as the groups were developed, they would be communicated to Members.

RESOLVED:

1. That Members provide the device information requested to support the roll out of modern.gov.
2. That Officers consult with Members and officers on developing a further budget training session (in October or November, 5-6pm).

CI23/19 DECLARATIONS OF INTEREST

There were no declarations of interest received.

CI24/19 MINUTES OF THE MEETING HELD ON 16 JULY 2019

The minutes of the meeting held on 16 July 2019 were submitted for approval. A Member requested a correction to item CI/18/19 Programme for Change Outline Business Case, with reference to changing a 'two-pump incident' to state 'two-five-pump incident'.

RESOLVED:

That the minutes of the meeting held on 16 July 2019 be approved as a correct record subject to the correction to item CI/18/18 Programme for Change Outline Business Case.

CI25/19 UNIFIED PUBLIC SERVICES FOR THE PEOPLE OF GREATER MANCHESTER

Andrew Lightfoot, Deputy Chief Executive, GMCA introduced a report which provided an overview of the White Paper on Unified Public Services for the people of Greater Manchester which had been agreed by the GMCA in July 2019.

Jane Forrest, Assistant Director Reform, added that the White Paper sat alongside a number of key strategies for Greater Manchester including; the Local Industrial Strategy (LIS), the Health and Social Care (HSC) Prospectus, and the Standing Together Plan. It represents a significant step forward in our reform ambitions, setting out a 21st century vision for public services and putting forward Greater Manchester (GM) as an international leader in this field. Principally, it aimed to improve outcomes for people across Greater Manchester, but it also sought to provide a platform to influence the future direction of central government policy and spending.

It was acknowledged that the White Paper was not prescriptive in its nature, and did not define how services should be delivered, but asked that localities pay attention to delivering change inline with six key features, and did these things relentlessly to achieve greater change.

The detail of the GM Model was based on learning from work in neighbourhoods in each of the ten localities within GM, reform work in thematic areas (e.g. Troubled Families Programme, Working Well etc.) and a series of self-assessment processes conducted by the 10 localities of GM themselves.

Members received a presentation (at Appendix 1) from Mark Widdup, Executive Director, Rochdale Council, which provided an overview of the 'Reform and Transformation in the Rochdale Borough so far', outlining how Rochdale were implementing the principles, and what areas they were paying particular attention to.

The following key points were highlighted:

- The focus was not on policy but on citizens
- Rochdale have opted to split the borough into five townships (of 30,000-50,000) to enable connectivity to communities.
- Governance structures had been reviewed with the development of a Strategic Place Board (an amalgamation of PSR and the Health and Wellbeing Board).
- The focus was centred on the role of citizens.
- The workforce was being developed to ensure that leaders, and future leaders, can instill confidence in staff to work in the way outlined.

Members raised the following questions and comments:

- Members welcomed the proposal but highlighted that not all localities would be able to split their areas as suggested (into populations of 30,000-50,000 residents) due to urban areas. Would these areas be able to achieve the same outcomes? Jane Forest advised that the White Paper did not prescribe default population levels, but suggested that it made sense in terms of the administrative arrangements, to allow services to integrate, and provides the framework and opportunities to focus on smaller communities where there is need. This suggestion draws on the work which had taken place on the HSC integration agenda, which found that GP surgeries and schools were central to engaging with citizens.
- How will the GMCA encourage localities to review their governance arrangements, in particular, to strengthen their scrutiny arrangements? It was acknowledged that many

district scrutiny committees did not consider GMCA issues. It was advised that the White Paper recognised the need for strong scrutiny and oversight from localities, and set out what learning they might want to take forward together.

- Members expressed concern that the White Paper was ‘reinventing the wheel’, given localities had previously adopted a neighbourhood approach. It was felt that the challenge was persuading services to align along the same boundaries. Mark Widdup, acknowledged that localities had previously tried to adopt a similar approach. However, he felt a genuine willingness across localities to have a discussion with citizens, actively listen, and value their contribution, which had not been the case previously. Through implementing the approach Rochdale could now evidence its impact; which included a fiscal value of £4.05 for every £1 invested (Cost benefit analysis as validated by MHCLG 2019).
- Members welcomed the personable approach, which involved services ‘wrapping around a person in order to meet their needs’, but questioned whether this could affect the way budgets were allocated? It was reported that in Rochdale, the budget had been reviewed at a strategic level, to ensure that funding was allocated appropriately. Mark Widdup, added that citizens actively helping others (through volunteering) helped to make the budget go further.
- A Member referenced Lee’s story (case study on page 4), and the ‘sharing of Lee’s full situation with all partners’. Whilst this was encouraging, concerns were expressed over data protection challenges. Mark Widdup, reported that in Rochdale good relationships with colleagues had been developed, and data sharing agreements were in place across adult and children’s services, and GMP. It was acknowledged that data protection continued to be a challenge, which officers were actively trying to overcome.
- A Member reported issues when reporting anti-social behaviour (ASB) incidents with the Police and ASB team, with regards to where the responsibility lay. Members sought assurances that citizens would not be faced with similar issues when trying to access support. It was acknowledged that the White Paper recognised that all services played a joint role.
- Members sought clarification in relation to how social housing providers were being engaged in the process. It was confirmed that this was an iterative process, and the dialogue was ongoing between social housing partners. The aim was to identify how we can work collaboratively on this journey. From a citizens point of view, along with from an operational service delivery perspective it was imperative to incorporate all partners.
- A Member expressed the need for longer term commissioning arrangements to be developed, which were focussed on outcomes, as opposed to commissioning led. It was felt that services addressing complex needs such as the ‘Social Impact Bond’ required stability. It was confirmed that principally, the White Paper aimed to improve outcomes for people across GM, but also sought to provide a platform to influence the future direction of central government policy and spending. Members were informed that the GM Commissioning Hub, were exploring where the opportunities might be to commission for outcomes, rather than efficiency. Health was provided as an example of how through the partnership arrangements, the other determinants of health issues could be addressed differently.
- Members welcomed the reference to their ‘community leadership role’ but requested clarity as to how this role could be performed at neighbourhood level. It was confirmed that elected members played a key role in leading delivery in a place, and representing the voice of the community. Members can help ensure that services, resources and finances, were organised in the best interests of residents they represented.

RESOLVED:

1. That the content of the White Paper on Unified Public Services for the people of Greater Manchester, and its significance as part of our strategic ambition be noted.
2. That the points made by stakeholders and localities during the extended period of local engagement and consultation that ran from March 2019 to June 2019 be noted.
3. That it be noted that implementing the GM Model as described in the White Paper did not require, and was not intended for, any transfer of statutory responsibilities from public bodies up to the Greater Manchester Combined Authority.
4. That a further update be arranged in the next municipal year.

CI26/19

CONSULTATION REPORT FOR THE PROGRAMME FOR CHANGE BUSINESS CASE

Kevin Lee, Director of Mayor's Office, introduced the item, noting that following the close of the consultation and the continuing engagement with Trade Unions, Leaders had met that morning to consider the proposals, and had agreed the points below:

- a) Retaining current crewing levels and maintaining firefighter numbers at or above May 2017 levels for this financial year (and the Mayor is considering the options to extend this beyond April 2020);
- b) Retaining an additional 11 specialist prevention staff to support complex cases and address safeguarding concerns;
- c) Allowing more time for the transition of prevention activity to ensure firefighters are adequately trained and equipped;
- d) Developing alternative delivery models for volunteering and cadets;
- e) Retaining Princes Trust, reducing the number of teams from seven to five, whilst allowing more time to develop future options;
- f) Developing an improved delivery model for Protection including continued efforts on High Rise, Grenfell implications and improving fire safety within the Private Rented Sector;
- g) Undertaking a limited restructure of administration activity initially, allowing more time for the development of a centrally managed delivery model;
- h) Recommendation that the capital schemes as set out in the OBC are incorporated into the Service's Capital Programme;
- i) Ongoing investment in stations, including welfare facilities.

It was acknowledged that the revised proposals reflected previous concerns raised by the Committee, and Members were informed that the Mayor was keen to hear their views, before any final decisions were made.

Members were informed that with regards to the Government Spending Review, it was understood that the fire grant would be uplifted to be a flat grant, notwithstanding, confirmation had not yet been received in relation to addressing the pension's shortfall of £5.7 million. If the Government did not meet this shortfall, it would need to be addressed through the GMFRS budget. It was agreed that further updates would be circulated to the Committee as appropriate.

In relation proposal to reduce the number of non-uniformed staff, which initially would have affected 113 posts, it was highlighted that following consultation, this has reduced to 60 posts. It

was reiterated that, the Mayor and Deputy Mayor were still determined to avoid compulsory redundancies for support staff, and work was underway across the GMCA family, to identify alternative opportunities for those staff affected.

Members were informed that the Mayor was proposing to maintain the current crewing levels and firefighter numbers at or above May 2017 levels (1121 firefighters) for this financial year. This commitment, supported by overtime arrangements, and the continued use of reserves, has proposed to maintain current crewing arrangements of 5:4:4 and 50 fire engines in the short term, to allow more time for discussions with the Fire Brigades Union (FBU) about the number of fire engines available, and the crewing levels that could realistically be achieved. The long-term viability of this arrangement however, was dependent on future funding settlements from government, which at this stage was unclear.

Members raised the following questions and comments:

- Members from Manchester and Salford Labour groups queried whether their submissions had been considered as they were not represented within the report. It was agreed that this would be checked and Officers would ensure that these submissions were formerly represented within the consultation report.
- A Member sought clarity in relation to whether there had been any proposed changes to those set out for the Eccles Fire Station following the consultation. This station was important to Eccles as it was a specialist water and rescue station. It was agreed that clarification would be provided.
- Members requested further information regarding the financial impact of the proposed changes, and queried whether they were sustainable? It was acknowledged that the financial position was difficult, and it was difficult to know whether the proposals regarding firefighters were sustainable, until the outcome of the Spending Review was known, along with the outcome of the Mayor's budget discussions. It was noted that the reduction in the number of non-uniform staff at risk, had been largely achieved through effective vacancy management, along with voluntary severance and voluntary early retirements.
- How were the negotiations with trade unions (TU's) progressing? Kevin Lee confirmed that negotiations were ongoing, and the TU's were broadly supportive of the direction of travel.
- Members queried whether other Blue Light services were in support of the proposals. It was confirmed that Blue Light services were satisfied that the proposals met their requirements.
- A Member explored whether the Mayor would consider increasing the precept, so that the proposals could be delivered in a more sympathetic way. It was acknowledged that the raising of additional funds through an increase to the Fire and Rescue Service element of the Mayoral General Fund Precept would require further consideration as part of the budget consultation process.
- It was acknowledged that maintaining crewing levels of 5:4:4 without any additional funding, was not a viable option, as the required efficiencies would leave a crew of only 39 appliances. The sustainability of the proposals were reliant on government, as a flat rate grant would not allow us to continue at this rate, and an increase is needed if they are to make the service sustainable for the future. Members support was requested, to work with the GMCA to constructively make the case to government for an increase. Members welcomed the update and were in full support of the request.

Dawn Docx, Deputy Chief Fire Officer, GMFRS, advised that Members had been provided with the Consultation report, which provided some insight into the analysis process. Members

received a short presentation (Appendix 2) from Smyth Harper, Head of News and Media which provided an overview of the process, key findings and next steps.

Following the presentation Members raised the following questions and comments:

- A Member stated that previously Members had expressed that they did not feel they had been afforded sufficient time to comprehensively scrutinise the proposals.
- Members reiterated their concerns regarding the robustness of the plans, given the exponential rate of growth within the city region, in particularly inner city core, and the impact of congestion on response times.
- A Member raised concerns regarding the fact that many of the non-uniform staff at risk were likely to be predominantly female and whether this could be seen as discriminative.
- Further information was requested in relation to the stakeholder mapping, where posters and leaflets made available in key community hubs such as community centres, given that twitter had limited reach in many areas. Smyth Harper, advised that the focus of the campaign had been primarily on digital promotion, as this was considered the most effective way to reach most people. In addition there had been extensive engagement with key stakeholders (in the thousands), such as the community and voluntary sector groups across Greater Manchester, who were encouraged to share the information with their networks.
- The Committee considered how best to appropriately share their views with the Mayor, and following discussion, the following statement was proposed: 'Further to the consultation process, the Committee commends the development of the revised range of options set out in the OBC and acknowledges the progress made by the Mayor in his attempt to deliver transformational change within GMFRS. The Committee recognises the difficulties posed by the major uncertainties surrounding central government funding for fire and rescue services and reiterated that the various saving proposals around crewing levels and fire engine numbers remained wholly unacceptable.'
- The Chair brought the item to a close, noting that the Committee would need to consider the issues again as part of the budget setting process (Feb/March next year).

RESOLVED:

1. That the report be noted.
2. That the Committee be provided with further updates on addressing the pension's deficit as appropriate.
3. That Officers ensure that the consultation response submitted by Salford's Labour Group was formerly represented within the Consultation report.
4. That Officers ensure that the views of the Manchester Labour Group had been considered within the consultation and that these are formerly represented within the Consultation report.
5. That the Committee be provided with further information on whether any changes have been made to the proposals regarding Eccles Fire Station.

6. That Members agreed to support the GMCA in their lobbying to government, in relation to the GMFRS budget.
7. That the Mayor and Deputy Mayor are recommended to consider the Committee's views as follows; 'Further to the consultation process, the Committee commends the development of the revised range of options set out in the OBC and acknowledges the progress made by the Mayor in his attempt to deliver transformational change within GMFRS. The Committee recognises the difficulties posed by the major uncertainties surrounding central government funding for fire and rescue services and reiterated that the various saving proposals around crewing levels and fire engine numbers remained wholly unacceptable.'

CI27/19 **HER MAJESTY'S INSPECTORATE OF CONSTABULARY AND FIRE AND RESCUE SERVICES (HMICFRS) – FIRE INSPECTION REGIME UPDATE REPORT**

Tony Hunter, Director of Protection and SPPCI, GMFRS, provided an overview of the HMICFRS inspection regime, GMFRS inspection activities, and the response to the recommendations.

The following key points were highlighted:

- The HMICFRS published its report into GMFRS' 20th June 2019, on their website detailing how it had been graded. The Service was graded as 'Good' at:
 - Understanding the risk of fire and other emergencies and responding to fires and other emergencies.
 - Making the fire and rescue service affordable now and in the future.
- The report also highlighted several areas for improvement, with recommendations, where the Service should take actions to address. The report identified 19 'Areas for Improvement', 2 'Causes of Concern' and 4 'Recommendations'.
- Following the publication of the inspection report GMFRS had developed an action plan detailing the four recommendations and the planned actions to address these areas (Appendix A). The action plan had been aligned to the Programme for Change, so that areas of work could be progressed simultaneously. The action plan was progressing with vigour and would be updated regularly, with these published on the GMFRS website on the 'About Us' page.
- It was not yet clear when the next formal inspection of GMFRS would take place or whether the format would be a subsequent full inspection or themed against specific areas. An ongoing relationship would be maintained with the inspectorate through the HMICFRS SLO and sharing of progress updates against the action plan.

The Committee welcomed the update and requested that the next update be focussed upon how they were addressing the two areas which had been rated inadequate; equality and diversity, and culture.

RESOLVED:

1. That the report be noted.
2. That the recommendations for action from the HMICFRS report and GMFRS improvement plan to address these be noted.

3. That a progress report be provided in December 2019 focused on the areas which were rated 'inadequate' (equality and diversity, and culture).

CI28/19**WORK PROGRAMME**

Joanne Heron, Statutory Scrutiny Officer, introduced the 2019/20 work programme for Members to review, develop and agree.

It was confirmed that the Mayor would be in attendance at the next meeting to present the Greater Manchester Strategy update. The Chair requested that the report outlines the challenging issues which the Mayor would like the Committee to consider. A Member suggested that the Committee may want to focus on homelessness.

The Committee were reminded that a further training sessions with Richard Paver, GMCA Treasurer would be arranged, to help Members better scrutinise the budget setting process. The training session would be scheduled prior to a Committee meeting at 5pm.

RESOLVED:

1. That the work programme be agreed.
2. That the Greater Manchester Strategy update report due to be considered by the Committee in October 2019 outline key areas for the Committee to consider.

CI29/19**GMCA REGISTER OF KEY DECISIONS****RESOLVED:**

That the Register of Key Decisions be noted.

CI30/19**DATE OF NEXT MEETING**

Tuesday 15 October 2019 at 6pm, GMCA Offices

This page is intentionally left blank

**MEETING OF THE GREATER MANCHESTER COMBINED AUTHORITY (GMCA)
ECONOMY, BUSINESS GROWTH AND
SKILLS OVERVIEW AND SCRUTINY COMMITTEE
FRIDAY 13 SEPTEMBER AT 2.00 PM AT GMCA OFFICES, CHURCHGATE HOUSE**

Present: Councillor Michael Holly (in the Chair)

Bolton: Councillor Susan Haworth
Bury: Councillor Mary Whitby
Manchester: Councillor June Hitchen
Councillor Greg Stanton (substitute)
Oldham: Councillor George Hulme
Rochdale: Councillor Daniel Meredith
Salford: Councillor Jim King
Trafford: Councillor Barry Brotherton
Wigan: Councillor Charles Rigby
Councillor Michael Winstanley

In attendance

GMCA Marie-Clare Daly, Principal – Cultural Policy
GMCA Nick Fairclough, Strategy & Policy Officer
GMCA Alison Gordon, Assistant Director of Business Innovation & Enterprise
Bolton Councillor David Greenhalgh, Portfolio Holder for Culture
GMCA Joanne Heron, Statutory Scrutiny Officer
GMCA John Holden, Assistant Director of Research & Strategy
Wigan Alison McKenzie-Folan, Portfolio Lead Chief Executive for Culture
GMCA Kathryn Oldham, Chief Resilience Officer
Salford Jim Taylor, Portfolio Lead Chief Executive for Economy
GMCA Lee Teasdale, Governance & Scrutiny Officer

E73/19 APOLOGIES FOR ABSENCE

Apologies for absence were received from Councillors Musadir Dean (Bolton), Luke Raikes (Manchester), Kerry Waters (Stockport) and Stephen Homer (Tameside)

E74/19 CHAIRS ANNOUNCEMENTS AND URGENT BUSINESS

The Chair thanked Cllr Winstanley for having stepped in to cover the last meeting in the chair.

The Chair reminded Committee Members that some of their registered interest forms remained outstanding.

E75/19 DECLARATIONS OF INTEREST

There were no declarations of interest received.

E76/19 MINUTES OF THE MEETING HELD ON 12 JULY 2019

The minutes of the meeting held on 12 July 2019 were submitted for approval.

RESOLVED:

That the minutes of the meeting held on 12 July 2019 be approved as a correct record.

E77/19 CRICKET IN GREATER MANCHESTER

Jim Taylor (Portfolio Lead Chief Executive for Economy) introduced a report to the Committee which provided them with an overview of the proposed Cricket Strategy for Greater Manchester, the action plan that sat beneath it, and the funding requirements for taking the strategy forward.

It was advised that the Combined Authority had been approached by the England and Wales Cricket Board (ECB), Lancashire Cricket Club (LCC) and other cricketing bodies to agree a long-term partnership to deliver the sport in Greater Manchester (GM) and use it as a tool for delivery of the sport's long-term ambitions in the city region. The ECB, LCC, Chance to Shine (a cricketing charity), Cheshire Cricket Board and GreaterSport had proposed a partnership and action plan that would use cricket to improve young people's lives and create stronger, healthier communities in GM. This long-term partnership would allow for the leveraging of expertise, resources and influence of each partner to deliver outcomes that would make cricket flourish within GM's communities for the next generation.

The action plan focussed on creating a network of community run cricket facilities that would provide access to cricket in urban, non-traditional settings, and also deliver a range of cricket programmes that were focussed upon providing wide ranging benefits to communities across GM.

Over the three years of the partnership, it was proposed that the Strategy would promote the following:

- The installation of 100 new non-turf pitches to reduce inequality in access to sports facilities
- The building of three urban cricket centres that would become sporting and social community hubs
- The delivery of 14 new Chance to Shine street projects to provide the opportunity for disadvantaged young people to play sport
- Growing the South Asian Female Activators programme to engage socially isolated women in volunteering
- The delivery of Chance to Shine to 200 new primary schools to teach young children physical and social skills through cricket
- Growing the Healthy Hearts schools programme to teach children the importance of healthy lifestyles
- The delivery of Chance to Shine in 20 new secondary schools to improve resilience and leadership skills in teenage girls
- The delivery of a suite of employability programmes, including 30 "Volunteer It Yourself" projects at cricket clubs, to support young NEETs through education, training and into employment

- The provision of 5,000 tickets per year as part of Our Pass to mobilise the next generation into sport
- The piloting and launching of “The Hundred” clubs and schools programme to give people the opportunity to play a new, exciting format of cricket.

In order to achieve these aims, the programme would require a £600,000 contribution (over three years) from the GMCA, with an additional financial contribution towards the three urban cricket centres from host districts. Together, this funding commitment would unlock over £3 million of investment from the cricketing organisations.

The three urban cricket centres would each repurpose an existing site into a cricket focused community centre with indoor cricket facilities alongside further spaces that could be used for sport, education, community organisations, health services and any other community service. The partners were looking to accelerate the roll out of these centres in the city region by committing to building the three centres over the next three years. More than three GM districts had expressed an interest in hosting a centre, so the ECB would shortly conduct an exercise to identify the optimum three sites across those districts.

Comments and Questions from Members

Members welcomed the proposal but expressed concern that it could prove to be a ‘vanity project’ without a long-term commitment. Therefore, what was expected to happen once the three years of initial funding had ceased?

It was advised that the action plan included notes on the ‘legacy’ of the Strategy and its sustainability going forward. Each of the urban cricket centres for example would be permanent additions, but there would be a need for each locality to decide how they would continue to sustain them in the long-term. There would of course be a need to keep the ECB’s “feet to the fire” on the legacy going forward.

Members welcomed the comments but stated that given the many constraints in place on local government finances – this may be yet another thing that the authorities find they cannot afford and eventually remove funding to manage budgets.

Nick Fairclough (Strategy & Policy Officer) advised that this had been discussed with the ECB. The intention was for the centres to work towards becoming self-sustaining during the three years by bringing in commercial businesses and looking towards private sponsorship opportunities. It was clear currently from all involved that there was a real desire being shown for a legacy through these opportunities. It was also expected through the bidding process that the bidding authorities were able to show their ability to sustain the projects going forward.

Members referenced the intention to provide Chance to Shine to teenage girls. Whilst this was very encouraging – why was the same offer not being made to younger, primary school aged girls?

It was advised that the focus on teenage girls had come through the ECB, as they had previously initiated a project with primary school aged girls, and now wanted to link that work onto secondary aged girls and not face a ‘cliff edge’ where girls stopped playing.

Members noted that whilst the proposal for new facilities was good – was there anything proposed to support some of the strong existing cricketing infrastructure in the region?

It was advised that the ECB needed to talk to each individual district about their current offer. It was possible that the urban cricket centres would form part of existing club infrastructures – again this was something that would need to be developed in conjunction with the ECB.

Members welcomed the intention to work with young people who were Not in Education, Employment or Training (NEETs) as this could reap very wide life enhancing benefits if properly implemented.

Members asked if there was a criteria in place for the bidding process for the urban cricket centres, and would these criteria in-turn have a knock-on effect in regards to the 100 non-turf pitch locations?

It was suggested that whilst the location of the 100 non-turf pitches would ultimately be the decision of the ECB, the Combined Authority should still have some input into that decision making process. With regards to the urban cricket centres – at the current initial stage there was no set criteria in place, but rather an open process, which still remained open for all ten GM boroughs (six had made submissions to date).

Members sought assurances that when the locations of the three urban cricket centres had been finalised and agreed – that the benefits arising from these would be spread throughout the entire GM region.

It was advised that when the ECB did get to the stage of setting its criteria for funding – this would include the ability to ensure that the benefits were spread much wider than the immediate locality.

The Chair then drew the item to a close with Members expressing broad support for the Strategy and wishing officers every success with taking it forward.

RESOLVED:

1. That the discussions taking place between cricketing organisations, districts and the Combined Authority be noted by the Committee.
2. That the action plan, proposing what would be achieved by the Greater Manchester wide partnership with the ECB, Lancashire Cricket Club and other partners, be noted by the Committee.
3. That the request for £600,000 of funding over three years to support the actions, to be sourced from retained business rates, subject to an agreement between three districts and the ECB to develop three urban cricket centres across Greater Manchester, be noted by the Committee.
4. That Committee Members be asked to engage their own local authorities in the development and delivery of the strategy, including the development of the urban cricket centres.

Jim Taylor (Portfolio Lead Chief Executive for Economy), together with John Holden (Assistant Director of Research & Strategy) and Kathy Oldham (Chief Resilience Officer), introduced a report that provided Committee Members with an update on the preparations underway across GM for Brexit, and considered possible mitigating actions to minimise the impact should the UK exit the EU without a deal.

A small amount of funding had been awarded to local authorities, the Local Resilience Forum and the Combined Authority to support Brexit readiness. Agencies from across GM had been meeting on a monthly basis to consider possible impacts and to ensure that appropriate preparatory actions were being taken. The meetings of the GM Brexit Preparedness Group had now been increased in frequency to fortnightly as the 'Brexit day' neared. The membership of this group included the GMCA; local authority representatives; the AGMA Resilience Unit; Greater Manchester Police; the Growth Company; Transport for Greater Manchester; the NHS; the Greater Manchester Centre for Voluntary Organisation and Manchester Airport.

In addition, a multi-agency Economic Resilience Taskforce had been established, which brought together key GM bodies to try and ensure a coherent and comprehensive package of support to businesses and individuals facing any threat of redundancy should the UK exit under a no-deal scenario, or should an economic downturn occur. To support this work, a dashboard of leading indicators was being developed, to track how the national and GM economy was performing, in order to identify and possible economic shocks as early as possible.

Further preparatory arrangements were provided regarding the following areas:

- **Borders** – Manchester Airport was liaising directly with government. Assurances had been received regarding ongoing operations. Port Salford and City Airport were not considered UK entry points.
- **Transport & Infrastructure** – Assessments were ongoing to ensure transport and infrastructure projects continued, with a register of major infrastructure projects (over £10m) across GM was being compiled to assess the risks to their delivery.
- **Health & Social Care** – Preparations for the health sector were being led nationally by NHS England and the Department for Health. There had been no requirement set for the local NHS to stockpile any medicines or medical supplies. The reliance on EU workers in the health and social care sector was a particular risk, and work was being undertaken to support them to complete the EU settlement scheme.
- **Food, Water & Energy** – Activity would be led by the Local Resilience Forum, liaising with national government as required. There was no anticipation of a food shortage, but there may be some reduction in 'choice' depending on arrangements at borders and ports.
- **Business & Economy** – Activity was ongoing to support GM businesses and raise awareness of the need to ensure preparations were underway for the changes resulting from Brexit. It had been difficult to hold events for preparedness so far as not many had been receptive. This was a risk, as in the Small to Medium Enterprise sector, around 1/3 to half were estimated to have no preparedness planning in place.
- **Engagement with Government** – Regular reporting requirements were expected to increase in volume and frequency as Brexit day neared.
- **Civil Contingencies** – Work had been undertaken to understand possible impacts on current and future risk scenarios, in both the short and medium term.

- **Higher Education Sector** – Work had been undertaken to understand the possible impacts on the numbers of EU students and lecturers.
- **Organisational Readiness & Impacts** – Public sector organisations had been considering the possible impacts on their own operations arising from Brexit, including workforce and legal implications.
- **Data** – Under a no-deal scenario, the flow and transfer of personal data could be impacted. Information had been shared with public sector agencies to ensure all were undertaking the necessary preparations and that advice was being passed onto businesses to ensure they could put in place any necessary mitigating actions.

Comments and Questions from Members

Members referred to the part release of the government ‘Yellowhammer’ document. If the government were not willing to provide all the information needed to prepare, then a true resilience package could not be put together. For example, a degree of panic around shortages was already beginning to be seen in pharmacies and health centres.

It was advised that there had been some ‘bottom up’ approaches from government, where they had asked regional leaders what their primary issues were likely to be at the local level. Liverpool was acting as the lead for the North West region and putting all views forward to government. The pharmacy concerns would be added to the local level issues.

Reference was made to how large employers were helping staff to register collectively. Could the ten GM authorities also take a lead role on this?

It was understood that all the GM authorities had been through their employee databases to establish who might need support. There had also been communications around GM to increase publicity around the need to do this.

Members raised data sharing concerns and the possibility of being cut off from the EU databases. What sort of an impact could this have on cross-border policing?

It was advised that the data scenario implications had been known for over a year now. A government led communications campaign had commenced on 1 September. 90% of the actions that would be required before Brexit took place would be companies clarifying how their data was stored and handled. Greater Manchester Police formed a key part of this conversation and were working hard on it.

Members asked if there had been any updates around the UK Shared Prosperity Fund. It was advised that unfortunately at present there was little extra information to provide on this.

Members asked if plans were in place, should there be food or fuel shortages, for the most at risk, such as those reliant on food banks, or care workers who needed fuel to be able to visit their clients.

It was advised that a number of authorities had discretionary funds in place year round for those who may have problems in meeting basic and necessary needs. Unfortunately an element of the planning around food and fuel shortages was ‘crystal ball gazing’ and could not be fully planned for. The food sector in general was used to dealing with resilience issues, such as crop failures

and disruptions in the supply chain. A close liaison would be kept with the food banks and a map of food banks and potential gaps in provision had been established.

Members stated that some of the regeneration projects taking place were due to take 10 years or longer, and the lack of clarity on future prosperity made this an issue. Had the potential impacts upon ongoing regeneration projects been considered?

It was advised that a significant project was underway to get the last of the funding required at present under contact as the government would be looking to utilise any underspend themselves if an economic shock took place. A Manchester focussed paper on prosperity fund positioning had been prepared in 2017 and this would be shared with the Committee.

Members asked if the Combined Authority had a register detailing how much each of the 10 individual boroughs may be prepared or not, in facing the consequences of a no-deal exit.

It was advised that each the individual boroughs were engaged fully in the structural, engagement and dialogue work taking place. Each borough had undertaken a 'preparedness audit' and this was considered to be good practice. As with a lot of the positioning right now, there was just not the detail available to know which areas may be worst hit.

Members felt that it was important for the city region Mayor to take a lead in the communications around preparedness. Members felt that at present, with increasing disconnect from Westminster, that the public sought reassurances at a more local level and perspective.

Members referenced road haulage firms that worked internationally. Had GM been working with the locally based ones? It was confirmed that the Growth Company had taken the lead on interactions with local road haulage firms.

RESOLVED:

1. That the update on Brexit preparatory work underway across Greater Manchester be noted by the Committee.
2. That the paper on prosperity fund positioning from 2017 be fed back to the Committee.
3. That the Mayor be asked to take a lead role in GM's communications around Brexit preparedness.

E79/19 GMCA CULTURE FUNDING 2020 ONWARDS

Councillor David Greenhalgh (Portfolio Holder for Culture), together with Alison McKenzie-Folan (Lead Chief Executive for Culture), Alison Gordon (Assistant Director for Business Innovation and Enterprise) and Marie-Claire Daly (Principal Culture and Creative Policy) – presented a report outlining the proposed Greater Manchester Culture Investment Fund process from 2020 to 2022.

The GMCA Culture and Social Impact Fund (CSIF) had been launched in 2017 and began funding from April 2018, building upon the success of AGMA's Section 48 scheme. This resulted in an investment of over £7m over two years going to 28 organisations – 11 of which had not received GM Culture Funding previously. The first year had been a particular success with an increase of

39% being seen in engagement with GMCA funded cultural organisations as a result of this new investment approach.

The current programme was due to conclude its funding in April 2020, therefore GMCA needed to explore how best to support and invest in culture from this date onwards. A series of proposed amendments had been made to the investment policy to be implemented from April 2020 onwards, these included:

- Ensuring balance across art forms and geography in GM and the overall resources available, by limiting the amount of funding any single cultural organisation could receive to no more than 15% of the Greater Manchester Cultural Fund.
- To top-slice into a separate budget, at the current percentage, non-cultural activity funding that was currently funded via the GM Cultural and Social Impact Fund.
- The ring-fencing of up to £270,000 of the GM Cultural Fund per annum to GM Culture Strategy priorities where they could not be delivered by a single organisation, but would work through the delivery of multiple cultural organisations and partners, and would increase cultural activity and resident engagement.

Comments and Questions from Committee Members

Members commented that whilst the Culture Investment Fund had been a success – two of GM’s boroughs had seen little or no money from this Fund. How was it ensured that they benefitted going forward?

It was advised that where there was not direct investment into a borough, there were often still benefits to be had through cross-border events. The start of the process saw an open call for applications, and some boroughs did not submit entries for funding. The funding process was also very competitive with 98 submissions made, but only 28 receiving funding. Parity was sought however to try and ensure fair distribution and to make sure that distribution was of sufficient quality.

Members asked if the GMCA worked directly with the local authorities throughout the bidding process. It was advised that during the last application round, officers went out to districts to speak with the local arts officers, who then in turn disseminated the information to their local contacts.

Members stated that the 39% increase in engagement was a fantastic figure – had there been any auditing or verification of these figures to ensure their validity.

Officers agreed that the figure was surprisingly high, and that this level of increase had not been expected until later years. An internal audit had taken place at the beginning of the year – the audit had been passed subject to some recommendations around monitoring, which were now being taken forward. These included writing guides to the monitoring process, and the data collection process, to ensure that both conformed to a formalised approach.

Members asked if there were any difficulties in moving towards a 15% cap on funding for single organisations.

It was agreed that the move may cause a few issues, however the wording of “we are minded” reflected this – meaning that the 15% was not an absolute.

Members asked about the measures in place to study the potential longer term benefits arising from the funding of these projects – and would future funding streams take into account past performance?

It was advised that the cultural funding had significant longer term impacts in areas such as the health and wellbeing of residents – increasing community cohesion and reducing isolation. A range of outcomes were also considered to ensure that value for money was provided going forward.

Members were pleased to see that all age groups and levels of ability were being included within the fund. Some of the projects had taken place in some of the most deprived wards in GM, and it helped to show that these residents were valued.

RESOLVED:

1. That the impact of the first twelve months of the Greater Manchester Cultural and Social Investment Fund be noted by the Committee.
2. That the support of the Committee for the proposed revised approach to the Investment in Culture from 2020 be noted.
3. That officers be asked to note the views of the Committee on the proposed 2020-2022 Investment Fund structure and process.

E80/19 GM TOWN OF CULTURE

Councillor David Greenhalgh (Portfolio Holder for Culture) and Alison McKenzie-Folan (Lead Chief Executive for Culture) introduced a report outlining the process for establishing a Greater Manchester Town of Culture from 2020 onwards.

The GM Town of Culture programme arose from a manifesto pledge made by the Mayor. It would provide an opportunity to spotlight and celebrate the distinctive culture of GM towns as well as raising local ambitions for cultural provision, a night-time economy, increasing pride in places and where relevant align with the GM Town Centre Challenge.

There was a full understanding of constrained budgets when it came to entering submissions for this, therefore local authorities would only be expected to submit a single short proposal of no more than five pages – identifying their proposed Town of Culture and the proposed programme of activity by the deadline date Friday 1 November 2019.

An independent panel made up of non-LA members nor representatives from the GM Culture and Heritage Steering Group would select the winning bid by the end of November 2019 – the panel would be co-chaired by Lisa Nandy (MP, Centre for Towns) and Fiona Gibson (GM LEP, Interim Chief Executive of Liverpool Everyman and Playhouse). Subject to GMCA agreement, the £50,000 programming budget would be granted to the relevant LA in April 2020. It was expected that this amount would be matched either in cash or kind with the support of the relevant LA.

Places would also be encouraged to approach local businesses and organisations to support the activity.

Comments and Questions from Committee Members

Members expressed confusion over the definition of a 'town' within the remit of the programme. Could this include large, almost city sized conurbations such as Bolton, alongside small 10k population towns in direct competition? Could individual areas of Manchester, such as Didsbury or Wythenshawe be included despite not being towns, but rather areas or places within a larger city?

It was advised that the term 'town' was not prescriptive, and that the size of a place would not form part of the proposal criteria. All that would be sought was an identifiable distinction of place.

Members still expressed concern that the naming of the award to include 'town' would lead to a sense of identity crisis in some cases, with areas feeling that they cannot be involved, and a possible issue of resentment if an area not considered to traditionally be a 'town' were to win the award.

Officers stated that a 'town of culture' was a well-established naming convention that people identified with. There had been a lot of talk of "left behind towns" in recent years and this would play a key part in the decision making process. The programme was about highlighting the undiscovered and raising profiles in areas that might otherwise be overlooked, redressing the balance from existing areas of culture.

Members asked about the degree of community involvement in the programme. Could a community group put a bid in themselves?

Officers stated that the key aim of the programme was to develop a front and centre celebration of local communities and it would be expected that the communities would be at the heart of any bids.

Members expressed concern about the chairing of the independent panel. If it was expected to be a de-politicised independent panel – was it wise to have an MP who directly represented one of the potential bidding towns as the co-chair?

It was advised that Lisa Nandy had been chosen based on her position as the MP for the Centre for Towns and politics would not be an issue. However, this concern would be raised with the Mayor.

RESOLVED:

1. That the report outlining the process for establishing a Greater Manchester Town of Culture from 2020 onwards be noted.
2. That the Committee ask that their views on the process and concerns around the naming be taken away for further consideration.

3. That the Committee be kept updated on the progress of the programme and be provided with an evaluation report following its conclusion.

E81/19 WORK PROGRAMME

Joanne Heron (Statutory Scrutiny Officer) advised that, as per the terms of the Committee, the Mayor would attend the November 2019 and March 2020 meetings. The Chair of the Local Enterprise Partnership would also be attending the November 2019 meeting.

Committee Members sought a site visit to Manchester Airport and arrangements were being put in place for this.

Committee members discussed potential future items for consideration, these included:

- Progress of the 'Northern Powerhouse'
- Implementation of the Local Industrial Strategy (including an outside of meeting briefing session)
- Brexit updates as and when required
- A detailed item on social and economic outcomes arising from GMCA's cultural programmes – such as social prescribing of cultural activity to combat mental health issues.

The Chair thanked Members for their input and advised that he and the Committee Vice-Chair would discuss the suggestions further outside of the meeting with the Statutory Scrutiny Officer.

RESOLVED:

1. That the updated work programme be noted.
2. That the Chair and Statutory Scrutiny Officer work together to consider how the suggested items for consideration could be added to the future work programme.

E82/19 ITEMS FOR INFORMATION

There were none.

E83/19 REGISTER OF KEY DECISIONS

Received by the Committee.

E83/19 DATE AND TIME OF NEXT MEETING

Friday 11th October 2.00 – 4.00pm, GMCA Offices

This page is intentionally left blank

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 NOVEMBER 2019

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
------------------------	---------------------------	--------	---------------	----------------

Economy and Enterprise Cabinet Portfolio

RCR-10-14	Western Gateway Town Centre Land and Property Acquisitions	Director of Economy	December 2019	Cabinet
Description: To acquire strategic land and properties across the Western Gateway of the Town Centre Document(s) to be considered in public or private: Private for financial and commercial reasons				
ECEN-08-06	Oldham Property Partnerships - Final Reconciliation	Director of Economy	November 2019	Cabinet
Description: Reconciliation of money held in OPP joint venture. Document(s) to be considered in public or private: Report to be considered in private due to its commercial sensitivity and detailing of financial affairs.				
ECEN-12-17	Oldham Heritage and Arts Centre Enabling Works	Director of Economy	November 2019	Cabinet Member - Economy & Enterprise (Leader - Councillor Sean Fielding)
Description: The implementation of enabling works in relation to the development of a new heritage and arts centre and a new theatre. Document(s) to be considered in public or private: Part A Cabinet report (Oldham Cultural Quarter), 24th April 2017.				

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 NOVEMBER 2019

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
ECEN-07-18	Hollinwood Junction Development Site - Disposal of land at Albert Street	Director of Economy	November 2019	Cabinet Member - Economy & Enterprise (Leader - Councillor Sean Fielding)
Description: To approve the final terms for the disposal of land at Albert Street, Hollinwood. Document(s) to be considered in public or private: Private because it contains information relating to the financial and business affairs.				
ECEN-21-18	Meridian Development Company: Land at Meridian Centre and Crossbank Street, Primrose Bank [Werneth]	Director of Economy	December 2019	Cabinet
Description: Document(s) to be considered in public or private: Report will be considered in private due to commercial sensitivity.				
ECEN-02-19	Tommyfield Market Options	Director of Economy	February 2020	Cabinet
Description: To approve recommendations relating to the future of Tommyfield Market. Document(s) to be considered in public or private: Report is to be considered in private due to commercial sensitivity and detail of financial/business affairs.				

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 NOVEMBER 2019

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
ECEN-10-19	Final land transactions in respect to Saddleworth School	Deputy Chief Executive – Helen Lockwood	December 2019	Cabinet Member - Economy & Enterprise (Leader - Councillor Sean Fielding)
Description: Document(s) to be considered in public or private:				
ECEN-13-19 New!	Commercial Property Investment Strategy	Deputy Chief Executive – Helen Lockwood, Strategic Director of Commissioning / Chief Operating Officer - Mike Barker	December 2019	Cabinet
Description: The Council's Strategy including objectives and processes for acquiring property assets for investment purposes. Document(s) to be considered in public or private: Proposed Report Title: Commercial Property Investment Strategy Background Documents: Various Appendices Report to be considered in PRIVATE as the information detailed is commercially sensitive.				
ECEN-14-19 New!	Northern Roots Update		December 2019	Cabinet

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 NOVEMBER 2019

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
Description: The Northern Roots project that was approved Jan 2019 is preparing to enter implementation stage. This report is to update Cabinet on progress with the project and seek permission to advance to the next phase. Document(s) to be considered in public or private:				

Education and Skills Cabinet Portfolio

ES-01-19	Oldham Traineeship Project Update	Deputy Chief Executive – Helen Lockwood	November 2019	Cabinet
Description: The Get Oldham Working Traineeship Programme funding will conclude by March 2019. The request is to extend the programme as per the recommendation Document(s) to be considered in public or private: None				
ES-02-19 New!	Expansion of Mayfield Primary School		December 2019	Cabinet
Description: Cabinet approval required to revise the funding award for a 1 FE expansion at Mayfield Primary School Document(s) to be considered in public or private: Public				

Children's Services Cabinet Portfolio - None

Health and Social Care Cabinet Portfolio

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 NOVEMBER 2019

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
HSC-04-19	Procurement of Early Intervention & Prevention Service and Health Improvement & Weight Management Service	Strategic Director Communities and Reform – Rebekah Sutcliffe	November 2019	Cabinet
<p>Description: Having a high functioning health improvement service is an essential component of the range of services required to achieve better population health and reduce demand on health and social care services.</p> <p>The current stop smoking support and community NHS Health Check provision has been within the low intensity Early Help contract provided by Positive Steps Oldham since 1st April 2015 along with a number of other service elements. The contractual extension period to this contract is due to complete 31st March 2020.</p> <p>The proposal to proceed to market for the procurement of a new health improvement service for commencement 1st April 2020.</p> <p>Document(s) to be considered in public or private: Private due to commercially sensitive information.</p>				

Housing Cabinet Portfolio

HSG-04-19	Local Plan: Oldham's Monitoring Report 2018/19	Director of Economy	December 2019	Cabinet Member - Housing (Cllr Hannah Roberts)
-----------	--	---------------------	---------------	--

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 NOVEMBER 2019

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
<p>Description: Under Regulation 34 and 35 of The Town and Country (Local Planning) (England) Regulations 2012 local planning authorities must make monitoring information available for inspection as soon as possible after the information becomes available. The Monitoring Report covers the previous financial year that is 1 April 2018 to 31 March 2019.</p> <p>In line with the Regulations the Monitoring Report provides details on whether the council is meeting the milestones set out in the Local Development Scheme (LDS) for preparing the various Local Plan documents. Performance is monitored against the LDS that was in place at the start of the monitoring period. The Monitoring Report also monitors a range of planning indicators, such as housing, employment and biodiversity, which seek to assess the effectiveness of the council's land-use planning policies, and whether they are achieving their objectives and delivering sustainable development. This is our fifteenth Monitoring Report.</p> <p>Document(s) to be considered in public or private: Oldham's Monitoring Report 2018/19</p>				
<p>HSG-05-19 New!</p>	<p>Selective Licensing of the Private Rented Sector.</p>	<p>Deputy Chief Executive – Helen Lockwood</p>	<p>December 2019</p>	<p>Cabinet</p>
<p>Description: Note the findings of the review. Consider options for statutory consultation. Document(s) to be considered in public or private: Public.</p>				
<p>HSG-06-19 New!</p>	<p>Update on Sites of Biological Importance</p>	<p>Deputy Chief Executive – Helen Lockwood</p>	<p>November 2019</p>	<p>Cabinet Member - Housing (Cllr Hannah Roberts)</p>
<p>Description: The reason for this decision is to adopt changes, which have occurred to designated Sites of Biological Importance (SBIs) within the borough and to note the SBI Review – 2017, Oldham District Synopsis' report. Document(s) to be considered in public or private: SBI Review – 2017, Oldham District Synopsis' report (Public)</p>				

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 NOVEMBER 2019

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
HSG-07-19 New!	Strategic Housing Land Availability Assessment	Deputy Chief Executive – Helen Lockwood	December 2019	Cabinet Member - Housing (Cllr Hannah Roberts)
<p>Description: The SHLAA is a technical document identifying land that might have potential for housing at some stage in the future, as required by the National Planning Policy Framework (NPPF). This states that a housing assessment should be used to establish realistic assumptions about the suitability, availability and the likely achievability (economic viability) of land to meet the identified housing need. This then determines whether a site could form part of the housing land supply and, if so, when it is expected to be developed.</p> <p>As well as providing evidence for the housing land position, it will inform the review of the GMSF and Local Plan and provide data for the Brownfield Land Register. The base date of this SHLAA is the 1st April 2019 The last full SHLAA was carried out in 2018 and is reviewed annually, in line with monitoring of the wider Local Plan.</p> <p>The SHLAA also discusses the latest housing requirements and whether we can demonstrate that there is enough land in the five year housing land supply to meet these requirements.</p> <p>Document(s) to be considered in public or private: Strategic Housing Land Availability Assessment 2019 (Public)</p>				
HSG-08-19 New!	Statement of Community Involvement	Deputy Chief Executive – Helen Lockwood	November 2019	Cabinet Member - Housing (Cllr Hannah Roberts)
<p>Description: To seek approval for public consultation on the draft Statement of Community Involvement (SCI) which will set out how the council will involve the community in the preparation and the revision of the Local Plan and the consideration of planning applications.</p> <p>Document(s) to be considered in public or private: Draft SCI, and supporting EqIA. (Public)</p>				

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 NOVEMBER 2019

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
HSG-09-19 New!	Brownfield Land Register 2019	Deputy Chief Executive – Helen Lockwood	December 2019	Cabinet Member - Housing (Cllr Hannah Roberts)
<p>Description: The Town and Country Planning (Brownfield Land Register) Regulations came into force in April 2017 and require each local planning authority to prepare and maintain a Brownfield Land Register. This set a deadline for local authorities to publish their first register by 31st December 2017 and to ensure this was updated at least annually. This is our third update to the Brownfield Land Register and this report seeks approval for this update.</p> <p>The purpose of the register is to provide up-to-date and consistent information on previously developed land that the local authority considers to be appropriate for residential development. The register comprises of two parts: Part 1 includes all brownfield sites considered suitable for residential development and Part 2 is for sites which have been granted (planning) permission in principle.</p> <p>This report explains the process of preparing the Brownfield Register and sets out the implications for Oldham. As was the case in 2017 and 2018, it is recommended that no sites are proposed for permission in principle. Therefore, the Brownfield Register which is being sought for approval only includes Part 1 sites.</p> <p>Document(s) to be considered in public or private: Brownfield Land Register 2019 (Public)</p>				
HSG-10-19 New!	Disposal of Land at North Werneth	Deputy Chief Executive – Helen Lockwood	November 2019	Cabinet Member - Housing (Cllr Hannah Roberts)
<p>Description: To seek approval to enter into a conditional agreement for lease and for council to an option in order to facilitate future demolition and re-development of land south of Edward Street.</p> <p>Document(s) to be considered in public or private: Private as relates to business affairs of the council.</p>				

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 NOVEMBER 2019

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
HSG-11-19 New!	Pre-application enquiry charging	Deputy Chief Executive – Helen Lockwood	November 2019	Cabinet
<p>Description: A scheme to charge developers for pre-application advice before they submit planning applications. Document(s) to be considered in public or private:</p>				

Neighbourhood Services Cabinet Portfolio

<p>Page 47</p> <p>NEI-03-19</p>	Highways Improvement Programme 2019/20 - 2021/22	Deputy Chief Executive – Helen Lockwood	March 2020	Cabinet Member - Neighbourhoods Services (Councillor Ateeque Ur-Rehman)
<p>Description: Cabinet approved the £12m Highways Improvement Programme for delivery over the financial years 2019/20 to 2021/22 in March 2019.</p> <p>As part of the Programme there will be several schemes/groups of schemes with values exceeding £250,000 hence the need for an item on the key decision document. This item relates to any decisions made on tenders exceeding £250,000 in the 2019/20 financial year to ensure prompt delivery of the programme.</p> <p>Document(s) to be considered in public or private: N/A</p>				

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 NOVEMBER 2019

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
NEI-05-19	King Street Bridge - Parapet Works and Painting	Deputy Chief Executive – Helen Lockwood	November 2019	Cabinet Member - Neighbourhoods Services (Councillor Ateeque Ur-Rehman)
Description: Award of a tender to a contractor for parapet works at King Street Bridge Document(s) to be considered in public or private: Private - contains financially sensitive information from contractors.				
NEI-08-19	Growth Deal 3 Accessible Oldham Conditional Business Case	Deputy Chief Executive – Helen Lockwood	November 2019	Cabinet Member - Neighbourhoods Services (Councillor Ateeque Ur-Rehman)

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 NOVEMBER 2019

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
Private	<p>Description: Oldham Council has been awarded a £6 million Local Growth Deal 3 grant by the Greater Manchester Combined Authority (GMCA) for the Accessible Oldham scheme. The scheme has already been granted Programme Entry status in the Greater Manchester Transport Capital Programme. The Combined Authority’s governance process requires the Council to prepare and submit Conditional and Final business cases to Transport for Greater Manchester (TfGM) in order for us to access the grant. Approval will be sought to submit the Conditional Business Case to TfGM for review by TfGM and subsequent approval by GMCA. Final business cases will be prepared for packages of work once the scheme has gained Conditional approval status.</p> <p>Document(s) to be considered in public or private: Proposed report: Growth Deal 3 Accessible Oldham Conditional Business Case.</p> <p>Conditional Business Case and accompanying appendices.</p> <p>Documents will be considered in private as they will contain commercially sensitive information.</p>			
	NEI-09-19	GM Clean Air Plan - Approval to commence statutory consultation on key measures	Director of Economy	December 2019
	<p>Description: Approval to commence statutory consultation on key measures</p> <p>Document(s) to be considered in public or private: Public report</p>			
NEI-14-19	Tender award for A670 Safer Roads Fund	Deputy Chief Executive – Helen Lockwood	November 2019	Cabinet Member - Neighbourhoods Services (Councillor Ateeque Ur-Rehman)

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 NOVEMBER 2019

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
Description: Works include improvements to the following junctions along the A670 route; Farrars Arms Junction Oaklands Road Junction (resurfacing) Greenfield Bends Chapel Road Junction Dobcross New Road Junction Document(s) to be considered in public or private: Private, contains commercially sensitive financial information.				
NEI-15-19 New!	LAMA	Deputy Chief Executive – Helen Lockwood	November 2019	Cabinet
Description: Approval of the Waste Levy Management arrangements Document(s) to be considered in public or private: Private - contains financial details.				

Social Justice and Communities Cabinet Portfolio - None

Finance and Corporate Services Cabinet Portfolio

FCS-06-19	Report of the Director of Finance - Update on the 2019/20 Revenue Budget and revisions to the Medium Term Financial Strategy 2020/21 to 2023/24	Director of Finance – Anne Ryans	November 2019	Cabinet
-----------	---	----------------------------------	---------------	---------

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 NOVEMBER 2019

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
<p>Description: To consider updates to the current financial forecasts and to revise the presentation of the Medium Term Financial Strategy for the Council (2020/21 to 2023/24) incorporating the latest Government and local information and projections. Document(s) to be considered in public or private: Proposed Report Title: Report of the Director of Finance - Update on the 2019/20 Revenue Budget and revisions to the Medium Term Financial Strategy 2020/21 to 2023/24</p> <p>Background Documents: Various appendices</p> <p>Report to be considered in public</p>				
FCS-07-19	Report of the Director of Finance - Treasury Management Strategy Mid-Year Review 2019/20	Director of Finance – Anne Ryans	November 2019	Cabinet
<p>Description: Review of the performance for the first half of the financial year in relation to the Treasury Management Strategy for 2019/20.</p> <p>Document(s) to be considered in public or private: Report of the Director of Finance - Treasury Management Strategy Mid-Year Review 2019/20</p> <p>Background Documents - Various Appendices</p> <p>Report to be considered in public</p>				
FCS-08-19	Report of the Director of Finance - Budget 2020/21 - Determination of the Tax Bases for Council Tax Setting and for Business Rates Income Purposes	Director of Finance – Anne Ryans	December 2019	Cabinet

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 NOVEMBER 2019

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
<p>Description: The determination of the tax bases for Council Tax setting and for Business Rates income for use in 2020/21 budget deliberations. Document(s) to be considered in public or private: Proposed Report Title: Report of the Director of Finance - Budget 2020/21 - Determination of the Tax Bases for Council Tax Setting and for Business Rates Income Purposes</p> <p>Background Documents: Various appendices</p> <p>Report to be considered in public.</p>				
FCS-09-19	Report of the Director of Finance - Capital Programme & Capital Strategy for 2020/21 to 2024/25	Director of Finance – Anne Ryans	February 2020	Cabinet
<p>Description: To consider the Council's Capital Programme and Capital Strategy. Document(s) to be considered in public or private: Proposed report title: Report of the Director of Finance - Capital Programme & Capital Strategy for 2020/21 to 2024/25</p> <p>Background documents: Various appendices</p> <p>Report to be considered in public.</p>				
FCS-10-19	Statement of the Chief Financial Officer on Reserves, Robustness of Estimates and Affordability and Prudence of Capital Investments in the 2020/21 Budget Setting Process	Director of Finance – Anne Ryans	February 2020	Cabinet

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 NOVEMBER 2019

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
<p>Description: To consider the statement of the robustness of estimates and adequacy of the reserves in the 2020/21 budget setting process. Document(s) to be considered in public or private: Proposed report title: Statement of the Chief Financial Officer on Reserves, Robustness of Estimates and Affordability and Prudence of Capital Investments in the 2020/21 Budget Setting Process Background documents: Various appendices</p>				
FCS-11-19	Joint Report of the Deputy Chief Executive People and Place and Director of Finance - Housing Revenue Account Estimates for 2020/21 to 2024/25 and Proposed Outturn for 2019/20	Deputy Chief Executive – Helen Lockwood, Director of Finance – Anne Ryans	February 2020	Cabinet
<p>Description: The Housing Revenue Account (HRA) outturn estimates for 2019/20, the detailed budget for 2020/21 and the strategic HRA estimates for the four years 2021/22 to 2024/25. Document(s) to be considered in public or private: Proposed Report Title: Joint Report of the Deputy Chief Executive People and Place and Director of Finance - Housing Revenue Account Estimates for 2020/21 to 2024/25 and Proposed Outturn for 2019/20 Background documents: Various appendices Report to be considered in public</p>				
FCS-12-19	Report of the Director of Finance - Revenue Budget 2020/21 and Medium Term Financial Strategy 2020/21 to 2024/25	Director of Finance – Anne Ryans	February 2020	Cabinet

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 NOVEMBER 2019

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
<p>Description: To consider the Administration's detailed revenue budget including budget reduction proposals and the presentation of the Medium Term Financial Strategy for the Council (2020/21 to 2024/25) incorporating the current policy landscape and Local Government Finance Settlement.</p> <p>Document(s) to be considered in public or private: Proposed Report Title: Report of the Director of Finance - Revenue Budget 2020/21 and Medium Term Financial Strategy 2020/21 to 2024/25.</p> <p>Background documents: Various appendices.</p> <p>Report to be considered in public.</p>				
FCS-13-19	Report of the Director of Finance - Treasury Management Strategy Statement 2020/21	Director of Finance – Anne Ryans	February 2020	Cabinet
<p>Description: To consider the Council's Treasury Management Strategy for 2020/21 - including the Minimum Revenue Provision Policy Statement, Annual Investment Strategy and Prudential Indicators.</p> <p>Document(s) to be considered in public or private: Proposed Report Title: Report of the Director of Finance - Treasury Management Strategy Statement 2020/21</p> <p>Background documents - Various appendices</p> <p>Report to be considered in public</p>				
FCS-15-19	Report of the Director of Finance – Revenue Monitor and Capital Investment Programme 2019/20 Quarter 2	Director of Finance – Anne Ryans	November 2019	Cabinet

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 NOVEMBER 2019

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
<p>Page 5</p>				
	<p>Description:</p> <p>The report provides an update on the Council’s 2019/20 forecast revenue budget position and the financial position of the capital programme as at the period ending 30 September 2019 (Quarter 2)</p> <p>Document(s) to be considered in public or private: Report of the Director of Finance – Revenue Monitor and Capital Investment Programme 2019/20 Quarter 2</p> <p>Background Documents: Appendices – Various</p> <p>Report to be considered in Public</p>			
<p>FCS-16-19</p>	<p>Revenue Monitor and Capital Investment Programme 2019/20 Month 8</p>	<p>Director of Finance – Anne Ryans</p>	<p>February 2020</p>	<p>Cabinet</p>
<p>Description:</p> <p>The report provides an update on the Council’s 2019/20 forecast revenue budget position and the financial position of the capital programme as at the period ending 30 November 2019 (Month 8)</p> <p>Document(s) to be considered in public or private: Report of the Director of Finance – Revenue Monitor and Capital Investment Programme 2019/20 Month 8</p> <p>Background Documents: Appendices – Various</p> <p>Report to be considered in Public</p>				

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 NOVEMBER 2019

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
FCS-17-19	Revenue Monitor and Capital Investment Programme 2019/20 Quarter 3	Director of Finance – Anne Ryans	March 2020	Cabinet
<p>Description: Description: The report provides an update on the Council’s 2019/20 forecast revenue budget position and the financial position of the capital programme as at the period ending 31 December 2019 (Quarter 3)</p> <p>Document(s) to be considered in public or private: Report of the Director of Finance – Revenue Monitor and Capital Investment Programme 2019/20 Quarter 3</p> <p>Background Documents: Appendices – Various</p> <p>Report to be considered in Public</p>				
FCS-18-19	Report of the Director of Finance - Council Tax Reduction Scheme 2020/21	Director of Finance – Anne Ryans	February 2020	Cabinet
<p>Description: To determine the Council Tax Reduction Scheme for 2020/21.</p> <p>Document(s) to be considered in public or private: Proposed report title: Report of the Director of Finance - Council Tax Reduction Scheme 2020/21</p> <p>Background documents: Appendices - Various</p> <p>Report to be considered in public</p>				
FCS-19-19 New!	Report of the Director of Finance - Income Strategy 2020/21 to 2024/25	Director of Finance – Anne Ryans	November 2019	Cabinet

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 NOVEMBER 2019

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
<p>Description: To set out the Council's strategy for income generation for the current medium term financial planning period (2020/21 to 2024/25)</p> <p>Document(s) to be considered in public or private: Proposed Report Title: Report of the Director of Finance - Income Strategy 2020/21 to 2024/25</p> <p>Background Documents: Appendices - Various</p> <p>Report to be considered in public</p>				
FCS-20-19 New!	Report of the Director of Finance - Update on the Oldham Healthcare Economy	Director of Finance – Anne Ryans	November 2019	Cabinet
<p>Description: To present a proposal for the Council to use reserves to support the Oldham Healthcare Economy in 2019/20.</p> <p>Document(s) to be considered in public or private: Proposed Report Title: Report of the Director of Finance - Update on the Oldham Healthcare Economy</p> <p>Background Documents: Appendices - Various</p> <p>Report to be considered in public.</p>				

Commissioning Partnership Board

CPB-12-19	Section 75 Agreement	Chief Executive/Accountable Officer NHS Oldham CCG	November 2019	Commissioning Partnership Board
<p>Description: To provide notification of decisions to be taken by the Commissioning Partnership Board.</p> <p>Document(s) to be considered in public or private: Reports to be considered in private due to commercial sensitivity and details related to financial and business affairs.</p>				

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 NOVEMBER 2019

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
CPB-15-19 New!	Investment Review: Transformation Fund Investment	Strategic Director of Commissioning / Chief Operating Officer - Mike Barker	November 2019	Commissioning Partnership Board
Description: Update and approvals for Transformation Fund Proposals including the MSK Programme, End of Life, Mental Health, Information Governance and strength based conversations and relevant updates on existing schemes Document(s) to be considered in public or private: Partly in private due to commercial sensitivity				

Page 58

Key:

New! - indicates an item that has been added this month

Notes:

1. The procedure for requesting details of documents listed to be submitted to decision takers for consideration is to contact the Contact Officer contained within the Key Decision Sheet for that item. The contact address for documents is Oldham Council, Civic Centre, West Street, Oldham, OL1 1UH. Other documents relevant to those matters may be submitted to the decision maker.
2. Where on a Key Decision Sheet the Decision Taker is Cabinet, the list of its Members are as follows: Councillors Sean Fielding, Arooj Shah, Abdul Jabbar MBE, Amanda Chadderton, Shaid Mushtaq, Zahid Chauhan, Ateeque Ur-Rehman, and Hannah Roberts.
3. Full Key Decision details (including documents to be submitted to the decision maker for consideration, specific contact officer details and notification on if a report is likely to be considered in private) can be found via the online published plan at:
<http://committees.oldham.gov.uk/mgListPlans.aspx?RPId=144&RD=0>

PVFM SELECT COMMITTEE WORK PROGRAMME 2019/20 AND PERFORMANCE MONITORING PLAN

PART A – MEETING PROGRAMME

MEETING DATE & VENUE	AGENDA ITEM	SUMMARY OF ISSUE	CABINET PORTFOLIO (link to Corporate Outcome)	RESOLUTION / RECOMMENDATION	Comments
Thursday, 27th June 2019 6.00 p.m. Deadline for reports: 17th June 2019	Improving Attendance and Health and Wellbeing	Progress Report on Sickness Absence and Fit for Oldham Programme	Finance and Corporate Services (Thriving Communities)	RESOLVED that: 1. The report on sickness absence and the actions being undertaken to improve attendance at work be noted. 2. The sickness position for the Financial Year 2018/19 be noted. 3. The update on the Health and Wellbeing Programme be 'Fit for Oldham' be noted.	Future reports should include comparisons with previous figures.
Page 59	Overview and Scrutiny Toolkit	Guidance	Economy & Enterprise (Co-operative Services)	RESOLVED that the Overview and Scrutiny Toolkit be noted.	
	Children's Services	Financial performance	Children's Services (Thriving Communities)	RESOLVED that the report be noted.	
Thursday, 22nd August 2019 6.00 p.m. Deadline for reports: 12th August 2019	Delivery of Additional School Places and Admissions	To include medium and long-term planning	Education and Skills (Cooperative Services)	RESOLVED that the contents of the report and the plans to improve parental choice, specifically in relation to the secondary sector be noted.	
	Financial Resilience of Local Authorities	Update on the health of local authorities to support future budget scrutiny	Finance and Corporate Services (Cooperative Services)	RESOLVED that the content of the report be noted.	

	MioCare	Annual Update on Financial Performance	Health and Social Care (Co-operative Services)	RESOLVED that the report be noted.	
	Quarter 4 Performance Report	Performance Update	Economy & Enterprise (Co-operative Services)	RESOLVED that the Corporate Performance Report for March 2019 be noted.	
Thursday, 3rd October 2019, 6.00 p.m. Deadline for reports: 23rd September 2019	Quarter 1 Performance Report	Performance Update	Economy & Enterprise (Co-operative Services)	RESOLVED that the Corporate Performance Report be noted.	
Page 60	Street Cleaning – Additional Investment	Service Improvement	Neighbourhood Services (Thriving Communities)	RESOLVED that the report and the improvements made with the additional street clean investment be noted.	
	Ofsted – Children’s Services	Update on Financial Performance	Children’s Services (Thriving Communities)	RESOLVED that: 1. The report on the operation and financial information related to the Children’s Ofsted inspection be noted. 2. The financial position be kept under review and a further report be brought back to the Select Committee in six months.	
	Budget Monitoring Report – Quarter 1	Review of Financial Performance	Finance and Corporate Services (Cooperative Services)	RESOLVED that: 1. The Revenue Budget Monitoring Report 2019/20 Quarter 1 – June 2019 and associated appendices be noted. 2. The Capital Investment Programme Report 2019/20	

				Quarter 1 – June 2019 and associated appendices be noted.	
	PVFM Work Programme	Review of Work Programme	All	RESOLVED that: 1. The Overview and Scrutiny Performance and Value for Money Select Committee Work Programme for 2019/20 be noted. 2. A report be scheduled on the SEND Inspection be provided to a future meeting. 3. A report on the Regional Adoption Agency be provided to a future meeting.	
Thursday, 7th November 2019 6.00 p.m. Ⓢ Deadline for Reports: 29th October 2019	Levy Allocation Methodology Agreement (GM Waste)	Consultation	Neighbourhoods Services (Cooperative Services)		
	Regeneration Programme	Project Updates	Economy & Enterprise (An Inclusive Economy)		
Tuesday, 19th November 2019 6.00 p.m. Deadline for Reports: 11th November 2019	Opposition Budget Proposals		Finance and Corporate Services (Cooperative Services)		Meeting to be cancelled.
Thursday, 12th	Unity Partnership	Annual Review of Performance including Key	Finance & Corporate Services (Co-		

December 2019 6.00 p.m. Deadline for Reports: 2nd December 2019		Performance Indicators, Call Centre Performance and Council Tax & Business Rates collection	operative Services)		
	Housing Strategy	<ul style="list-style-type: none"> • Provision against demand • Affordable Housing • Land retention • Performance of External Providers 	Housing (Thriving Communities)		
Page 62	Budget Monitoring to include the S.75 Budget Monitoring	Update on Financial Performance	Finance and Corporate Services (Cooperative Services)		
	Property Strategy and Asset Management		Finance and Corporate Services (Cooperative Services)		
	Value for Money on Health Transformation	Update on Financial Performance	Health and Social Care (Thriving Communities)		
	Recycling Performance	Update on Performance and Way to Improve	Environmental Services (Cooperative Services)		
Tuesday, 23rd January 2020 6.00 p.m. Deadline for Reports: 15th January 2020	Administration Budget Proposals		Finance and Corporate Services (Cooperative Services)		

Tuesday, 4th February 2020 6.00 p.m.	Opposition Budget Proposals		Finance and Corporate Services (Cooperative Services)		
Deadline for Reports: 27th January 2020					
	Quarter 2 Performance Report		Economy & Enterprise (Co-operative Services)		
	Budget Monitoring Report – Quarter 2	Review of Financial Performance	Finance and Corporate Services (Cooperative Services)		
Page 6	Secondary School Performance	Oversight of performance and academies	Education & Skills (Cooperative Services)		
Tuesday, 12th March 2020 6.00 p.m.	Quarter 3 Performance Report		Economy & Enterprise (Co-operative Services)		
Deadline for Reports: 2nd March 2020					
	Oldham Community Leisure	Annual Performance	Health and Social Care (Thriving Communities)		
	GMCA – Fire Authority	Funding of the service			
	Budget Monitoring Report – Month 8	Review of Financial Performance	Finance and Corporate Services (Cooperative		

			Services)		
--	--	--	-----------	--	--

PART B – ONE OFF MEETINGS AND WORKSHOPS

Date	Title	Summary of issue	Directorate	Timescales	Notes	Outcome

PART C – OUTSTANDING ISSUES – DATES TO BE DETERMINED

When Discussed	Title	Summary of issue	Directorate	Timescales	Notes	Outcome
	20 Years Since Community Tensions	Lessons Learnt	People & Place		To be addressed as part of the 2020/21 Work Programme	
Page 64	Planning	<ul style="list-style-type: none"> Major applications response times Minor application response rates Charges over the last three years 	People & Place			
	Heritage Centre (OHAC)		People and Place			
	Free Early Education Entitlements for 2, 3 and 4 Year Olds	Overview of Key Trends and Developments	Children's Services			
	2020 Peer Review		All			
3 Oct 19	Special Educational Needs and Disability Service	Progress report on performance	Children's Services			
3 Oct 19	Regional Adoption Agency	Review of performance and finance	Children's Services			
	Welfare Reform	Impact	Finance and Corporate Services (Cooperative Services)			

PART D – ACTIONS FROM PREVIOUS MEETINGS

Date of Meeting	Title of Report	Directorate	Action(s)	Date Completed and Outcome
27 June 2019	Improving Attendance and Health & Wellbeing	Strategic Reform	Briefing note to be prepared to compare performance with previous year in next municipal year	

This page is intentionally left blank

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A
of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank